## § 15498. Local Control and Accountability Plan and Annual Update Template.

#### Introduction:

LEA: Moreno Valley Unified School District Contact (Name, Title, Email, Phone Number): Lisa C. Broomfield, Coordinator of Categorical Programs, Ibroomfield@mvusd.net, 951-571-7527 LCAP Year: 2015-2016

Moreno\_Valley\_Unified\_School District is the third largest school district in Riverside County, educating more than 34,000 students in grades Tk-12. It includes Moreno Valley, a small portion of Riverside, and parts of unincorporated Riverside County.

Student ethnicity is 66% Hispanic, 17% African American, 10% Caucasian, 4% Asian, and 3% other. The district is comprised of 80% Free and Reduced lunch, and 23% English Learners

Moreno Valley Unified School District is comprised of 43 schools and specialized programs. There are 23 elementary schools, 6 middle schools, 4 comprehensive high schools, and 9 specialized schools and/or programs. The district employs more than 3,000 employees including 1552 certificated staff, 1651 classified staff, and 124 management staff. It is the 2<sup>nd</sup> largest employer in Moreno Valley.

### Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

#### State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

### A. Conditions of Learning:

**Basic:** degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

**Implementation of State Standards:** implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

**Course access:** pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

**Foster youth (for county offices of education only):** coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

## **B. Pupil Outcomes:**

**Pupil achievement:** performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

**Other pupil outcomes:** pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

## C. Engagement:

**Parental involvement:** efforts to seek parent input in decision making at the district and each school site, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

**Pupil engagement:** school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

**School climate:** pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

#### Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

**Instructions:** Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

#### **Guiding Questions:**

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies,; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process	Impact on LCAP

Extended Cabinet Meeting-Includes the Superintendent, Cabinet Members, and At the stakeholder meetings held throughout the year the following priorities Directors and coordinators from every division

CAMM (CSEA-representing classified staff, AMVMP-representing all management personnel, MVEA-representing the teachers, and Superintendents Cabinet- MVUSD) Meetings primary role is to meet monthly to discuss district's how the superintendent shares with employee groups what is going on and employee groups share information regarding how to support the district strategic plan.

Strategic Planning/LCAP Meeting- ASB-Associated Student Body, PTA-Parent Teacher Association, ELAC-English Learner Advisory Committee, AAPAC-African American Parent Advisory Council, CSEA-Classified School Employees Association, MVEA-Moreno Valley Educator's Association, Community Members, Business Members, Principals, Higher Education, Faith Based Community Members, Cabinet, Management Personnel, School Board Members, Parent Ambassadors Approximately 75 stakeholders

Joint Fiscal Management Committee (JFMC) reviews information regarding the fiscal status of the district and provide ongoing assistance and input regarding the fiscal well being and long term financial integrity of the District. The JFMC articulates its findings to the Superintendent and the Association of MVEA

MVUSD Employees Parent Ambassadors-14 parent employees who represent the district demographics

August 7-8, 2014	Leadership Summit
August 9, 2014	HOPE Conference for African
	American Families
September 8, 2014	Extended Cabinet Meeting
October 6, 2014	Extended Cabinet Meeting
October 27, 2015	Strategic Planning/LCAP Meeting
November 3, 2014	Extended Cabinet Meeting
November 13, 2015	Telephone Town Hall Meeting
December 1, 2014	Extended Cabinet Meeting
January 5, 2015	Extended Cabinet Meeting
February 3, 2015	Parent Ambassador Meeting
February 9, 2015	Strategic Planning/LCAP Meeting
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were discussed and prioritized and appropriate actions were developed and included in the 2015-2016 LCAP

Parent Ambassadors presented LCAP/Strategic Plan Information at 43 venues including: churches, school sites, civic groups, committee meetings, community meetings, among others and obtained personal commitment pledges from parents to volunteer at a minimum of one school event per year. Approximately 500 commitment pledges have been secured.

- LCAP Goals were aligned to the district strategic plan
- LCAP Revised from three goals to four
- Devote time for site data analysis
- Provide differentiated instruction for students with disabilities and **English Learners**
- Identify curriculum for English Learners
- Expand use of EL materials and programs
- Provide specialized training for Instructional Assistants
- Expand use of technology
- Refine implementation and expansion of PBIS and restorative justice
- Implement systems to guide students in preparing for college and career
- Expand recruitment efforts in CTE and academy pathways
- Implement certification process for IB program at the high school and begin implementation at the middle school level
- Parents requested we continue to expand VAPA for all levels
- Continue to pursue grant opportunities
- Research assessment programs that are aligned to CCSS
- Expand dual immersion program
- Parents expressed concern regarding school safety and security and requested security cameras be purchased
- Provide additional assistant principals
- Provide emotional and wellness training
- Provide additional counselors to support site needs (professional development specialists)
- Hire full-time site instructional coaches
- Increase support for middle and high school athletics
- Expand middle college program
- Expand mentoring programs
- Increase intern program
- Continue to implement and expand Unconscious Bias Training
- Continue annual HOPE conference for African American Families

February 24, 2015	Cabinet reviewed draft LCAP goals
	with principals
March 2, 2015	Extended Cabinet Meeting
March 2-20, 2015	Budget Review Meetings with
	Principals and Department
	Managers to prioritize LCAP
	services and support to students
March 16, 2015	CAMM Meeting
March 19, 2015	LCAP Presentation at African
	American Advisory Council (AAAC)
	Meeting
April 6, 2015	Extended Cabinet Meeting
April 9, 2015	Telephone Town Hall Meeting with
	parents. More than 14,000 parents
	participated. Advertised for parents
	to answer phone and participate.
	500 parents stayed on the line the
	entire time.
April 13, 2015	Strategic Planning/LCAP Meeting
April 13, 2015	Draft LCAP review by divisions
April 13, 2015	Student Town Hall Meeting with 5
April 22, 2015	student rown rial meeting with 3
	including specialized sites
April 22, 2015	LCAP Presentation at DELAC
April 22, 2013	Meeting
April 23, 2015	CCSS Bus Tour- Five busses
	located throughout the community
	provided information on LCAP and
	CCSS. Free books and information
	were provided on how to support
	students at home
April 28, 2015	Board Study Session to Review
	Draft LCAP
May 4, 2015	Extended Cabinet Meeting
1010y 7, 2010	LCAP Success in the Eyes of the
May 9, 2015	Beholders: Partnering Around
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- Host U-CAN go to college fair
  - Extend learning opportunities such as summer school, Saturday school and before and after school
- Provide increased autism services
- Increase STEM/STEAM program
- Hire behavior specialists
- Increase funding for head start program
- Hire social worker
- Expand BARR grant program
- Increase Project Moving Forward
- Purchase additional instructional materials
- Offer full-day kindergarten program
- Increase student events participation
- Hire additional support staff in business services to increase site support
- Implement Elementary Art, Music, and PE program
- Provide middle school and high school science lab support
- Purchase of textbooks for integrated math and English Language Arts, and World Languages
- Increase custodial support
- Improve nutrition offerings
- Expand summer meal program
- Provide more training in integration of technology and instruction
- Expand opportunities for college fairs
- Increase support and engagement of parents
- Provide support and preparation for Next Generation Science Standards (NGSS)
- Provide additional support for FAFSA Completion/Cash for College Program
- Provide PBIS support centers
- Increase A to G participation/completion
- Increase EAP college readiness
- Increase AP and Honors participation
- Increase African American male participation in AVID and AP classes
- Use PSAT data to identify students with AP Potential
- Monitor students with Ds and Fs and develop monitoring plans to support student achievement
- Monitor and support Long term English Learners
- Expand use of curriculum to support Academic Language Development
- Increase graduation rate of special education students, English Learners and foster youth
- Increase online support for college and career

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	LCFF and LCAP Development Presentation at California Labor Management Initiative	ŀ
May 26, 2015	Board Public Hearing on LCAP	
June 1, 2015	Extended Cabinet Meeting	
June 16, 2015	Board Meeting for LCAP Approval	
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• Participate in Labor Management Collaboration Grant

### CAP Survey Results

- 458 people responded including parents, students, staff, teachers, administrators and community members
- Top 5 priorities
- Increase student achievement
- Provide safe school and classroom environment
- Increase student engagement
- Ensure highly qualified teachers are assigned to the appropriate classrooms
- Improve school communication by communicating in a timely manner about their repeat occurrences of low academic scores, behavioral issues, and missed attendance

#### Annual Update:

The review and development of the Annual update was the focus of all meetings with our stakeholders. The monitoring process of our 2014-15 LCAP included updates on expenditures, student achievement progress monitoring and all other results of our expected measurable outcomes.

The efforts to recruit and hire new positions included the writing and board approval of job descriptions. Many jobs expected to be filled in 2014-2015 will actually be filled during the 20-15-2016 school year. Positions that were not hired or filled later in the school year included the VAPA Coordinator, Professional Development Specialist, and the Career Technical Education Coordinator. The Career Technical Education Coordinator was changed to a Director of College and Career Ready.

#### Annual Update:

As a result of stakeholder input in the Annual Update process and the new template format the following changes have been made to actions in the LCAP.

- Goals have been edited to align with our district strategic plan
- Previously the strategies outlined in our goals overlapped which was problematic in the monitoring process. Strategies have been rewritten, and placed in one goal only
- Previously the LCAP listed three goals only. As a result of the annual update and stakeholder input this has changed to four goals for 2015-2016. The four goals are:

GOAL 1 All students are proficient in literacy, numeracy, and critical thinking and technology goals.

GOAL 2 All students graduate high school prepared to successfully enter into higher education and/or pursue a viable career path

GOAL 3 Learning environments support all students to thrive academically at the rigor of each grade level

GOAL 4 Parents, community members and labor groups in partnership with staff support student academic goals and career aspirations

## Other specific changes:

 A deeper review of our graduation and A-G completion rate resulted in subgoals for English Learner High School Graduation rate, and English Learner A-G completion rate

## Section 2: Goals, Actions, Expenditures, and Progress Indicators

#### Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the school site level. The LEA may identify which school sites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or school site.

**Related State and/or Local Priorities:** Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

**Schools:** Identify the school sites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

**Expected Annual Measurable Outcomes:** For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and at the school site level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

**Action/Services:** For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

**Scope of Service:** Describe the scope of each action/service by identifying the school sites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is district wide, school wide, countywide, or charter wide.

**Pupils to be served within identified scope of service:** For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils Redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

**Budgeted Expenditures:** For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

## **Guiding Questions:**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?

- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL 1:	GOAL 1 All students are proficient in literacy, numeracy, and critical thinking and technology goals.					Related State and/or Local Priorities:  1 X 2 X 3 4 X 5 6 7 8  COE only: 9 10  Local: Specify
Identified Need :	<ol> <li>Increase the proficiency rate on Common Core assessments by 5% as measured by Common Formative Assessments (CFA). Current proficiency levels are 15.9% ELA and 20.0% Math district wide.</li> <li>The English Learners' current reclassification rate is 12.8% as measure by the NAT</li> <li>Ensure all teachers are trained and implementing CCSS. Not currently measured.</li> <li>Ensure students have access to standards aligned instructional materials as measured by Williams Report.</li> <li>Academic Performance Index to be determined as measured by California Department of Education (CDE)</li> <li>Increase the percentage of English Learners attaining English Proficiency as measured by CELDT. Current level is 58%</li> </ol>					
Goal Applies to:		All				
	Applicable Pupil Subgroups:	All				
	· • •		Goa	II 1 LCAP Year 1: 2015-16		
Expected Annual Measurable Outcomes:	<ol> <li>Increase the proficiency rate on Common Core assessments by 5% as measured by Common Formative Assessments (CFA). Current proficiency levels are 15.9% ELA and 20.0% Math district wide.</li> <li>Increase the English Learners' current reclassification rate as measured by the NAT</li> <li>Ensure all teachers are trained and implementing CCSS. Evident in 75% of district classrooms as evidenced by principals' monthly walkthrough logs.</li> <li>Ensure students have access to standards aligned instructional materials as measured by Williams Report.</li> <li>Meet or exceed the state Academic Performance Index to be as measured by California Department of Education (CDE)</li> <li>Increase the percentage of English Learners attaining English Proficiency as measured by CELDT. Current level is 58%</li> </ol>					
	Actions/Services	Scop Serv		Pupils to be served within identified scope of service		Budgeted Expenditures
Increase support to school sites for identified services  Ensure all sites are well maintained				X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Hire support staff in Busi Office \$914,154 LCFF Deferred Maintenance \$1,200,000 LCFF	ness Services/Superintendent's

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Ensure that systems, including induction programs, are in place to support and foster continuous development of teachers in years one and two, as well as teachers needing additional support through Peer Assistance and Review (PAR)	All	X All OR:  Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Induction Program \$370,000 LCFF
Refine Human Resources Department recruitment practices to include specific outreach to reflect student demographics Explore recruiting more staff representative of student demographics	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Hire additional support staff for recruitment and retention efforts. \$156,160 LCFF  Support recruitment efforts \$10,000 Title II
Implement class size reduction plan TK 25:1 K-3 27:1 4-6 33:1	Elementary schools	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Reduce class size per state recommendations \$1,750,000 million LCFF
Ensure students will have access to standards aligned instructional materials	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	World Language Textbooks \$200,000 LCFF Textbook secretary \$65,000 LCFF

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Provide a comprehensive English Language Development (ELD) program TK-12 addressing language and academic needs for ELs Simultaneous implementation of CCSS/ELD standards Curriculum and unit development aligned to CCSS and ELD standards  Provide PD for full implementation of designated ELD instructional materials  All schools will provide daily integrated and designated ELD instruction aligned to the CCSS/ELD	All	_ All OR: _ Low Income pupils _X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development for teachers, administrators, and paraprofessionals on EL instructional strategies (i.e. scaffolding and differentiation) \$240,000 LCFF
Maintain Project Moving Forward (PMF) program to	5 Elem	<u>x</u> All	Provide academic vocabulary support for students
support academic vocabulary for students	Schools And in kdg at 13 additional schools	OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Hire three (3) FTEs for PMF Demo School \$225,000 LCFF
Implement EL Master Plan EL students will grow by at least one proficiency level in	All	_ All OR:	Hire EL Program Specialist \$120,000 LCFF
English Language annually  Increase the number of EL students meeting reclassification criteria  Decrease the number of Long Term English Learners by addressing language and academic needs		_ Low Income pupils  X_ English Learners Foster Youth X_ Redesignated fluent English proficient Other Subgroups: (Specify)	Purchase Imagine Learning software program to support academic vocabulary \$160,000 LCFF
Professional Development for effective implementation of CCSS  Two technology specialists	All	X All OR: Low Income pupils English Learners Foster Youth	Professional Development Specialists and site instructional coaches provide ongoing support to all teachers in implementing the CCSS, ELD, and NGSS Hire three PD Specialists Hire two Technology Specialists
		_ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Hire two reciniology specialists Hire one STEM PD Specialist \$1,030,000 LCFF

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Support data analysis for effective implementation	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Teachers use the Professional Learning Community (PLC) structure to develop and implement interim/common formative assessments in ELA and Math \$100,000 Title I \$50,000 Title II
Recruit, hire and maintain a professional workforce through fair and competitive compensation and working conditions  All students will be taught by highly qualified teachers	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Competitive salary Competitive Benefits State Teachers Retirement System (STRS) increase \$12.5 million LCFF
Provide Common Core Interim Assessments	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Provide NWEA MAP Assessments \$435,000 LCFF \$40,000 Assessment and Accountability Hire CALPADS data clerk \$55,648 LCFF
Provide equipment and materials for science labs for middle schools and high school	All	All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient X Other Subgroups: (Specify) Middle and High Schools	Purchase materials and Supplies \$400,000 LCFF

## Goal 1 LCAP Year 2: 2016-17

# Expected Annual Measurable Outcomes:

- 1. Increase the proficiency rate on Common Core assessments by 5% as measured by Common Formative Assessments (CFA).
- 2. Increase the English Learners' current reclassification rate as measured by the NAT
- 3. Ensure all teachers are trained and implementing CCSS. Evident in 80% of district classrooms as evidenced by principals' monthly walkthrough logs.
- 4. Ensure students have access to standards aligned instructional materials as measured by Williams Report.
- 5. Meet or exceed the state Academic Performance Index to be as measured by California Department of Education (CDE)
- 6. Increase the percentage of English Learners attaining English Proficiency as measured by CELDT.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Increase support to school sites for identified services  Ensure school sites are well maintained	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Maintain support staff in Business Services/Superintendent's Office \$914,154 LCFF  Deferred maintenance \$1,200,000 LCFF
Ensure that systems, including induction programs, are in place to support and foster continuous development of teachers in years one and two, as well as teachers needing additional support through Peer Assistance and Review (PAR)	All	X All OR:    Low Income pupils    English Learners    Foster Youth    Redesignated fluent English proficient    Other Subgroups: (Specify)	Induction Program \$370,000 LCFF
Refine Human Resources Department recruitment practices to include specific outreach to reflect student demographics Explore recruiting more staff representative of student demographics	All	_X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Maintain additional support staff for recruitment and retention efforts. \$156,160 LCFF \$10,000 Title II

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Implement class size reduction plan TK 25:1 K-3 27:1 4-6 33:1	Elementary schools	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Reduce class size per state recommendations \$ 2,175,000 million LCFF
Students will have access to standards aligned instructional materials	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	World Language Textbooks \$200,000 LCFF  Maintain text book secretary \$65,000 LCFF
Provide a comprehensive English Language Development (ELD) program TK-12 addressing language and academic needs for ELs Simultaneous implementation of CCSS/ELD standards Curriculum and unit development aligned to CCSS and ELD standards  Provide PD for full implementation of designated ELD instructional materials  All schools will provide daily integrated and designated ELD instruction aligned to the CCSS/ELD	All	All OR:Low Income pupils X English LearnersFoster Youth X Redesignated fluent English proficientOther Subgroups: (Specify)	Professional Development for teachers, administrators, and paraprofessionals on EL instructional strategies (i.e. scaffolding and differentiation) \$240,000 LCFF
Maintain Project Moving Forward (PMF) program to support academic vocabulary for students	5 Elem Schools And in kdg at 13 additional schools	x All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Provide academic vocabulary support for students Maintain three (3) FTEs for PMF Demo School \$225,000 LCFF

Implement EL Master Plan EL students will grow by at least one proficiency level in English Language annually Increase the number of EL students meeting reclassification criteria Decrease the number of Long Term English Learners by addressing language and academic needs	All	All OR:Low Income pupilsX_ English LearnersFoster YouthX_ Redesignated fluent English proficientOther Subgroups: (Specify)	Maintain EL Program Specialist \$120,000 LCFF  Purchase Imagine Learning software program to support academic vocabulary 160,000 LCFF
Professional Development for effective implementation of CCSS Teachers use district instructional materials rubric when identifying instructional materials that align with CCSS, ELD, and NGSS Two technology specialists This includes development of scope and sequence; identification of instructional materials; development of lessons/units; development and implementation of interim/common formative assessments; analysis of interim/common assessment results and classroom coaching  Special Education staff trained on how to write Individual Education Plan (IEP) goals aligned to the CCSS, ELD, and Next Generation Science Standards (NGSS)	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development Specialists and site instructional coaches provide ongoing support to all teachers in implementing the CCSS, ELD, and NGSS Maintain three PD Specialists Maintain two Technology Specialists Maintain one STEM PD Specialist \$1,030,000 LCFF
Data analysis for effective implementation	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Teachers use the Professional Learning Community (PLC) structure to develop and implement interim/common formative assessments in ELA and Math \$100,000 Title I \$50,000 Title II

Recruit, hire and maintain a professional workforce through fair and competitive compensation and working conditions	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Competitive salary Competitive Benefits State Teachers Retirement System (STRS) increase \$12.5 million LCFF
Common Core Interim Assessments	All	_X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Provide NWEA MAP Assessments \$435,000 LCFF \$40,000 Assessment and Accountability Maintain CALPADS data clerk \$55,648 LCFF
Provide equipment and materials for science labs for middle schools and high school	All	All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient X Other Subgroups: Middle School and High Schools	Purchase materials and Supplies \$400,000 LCFF Textbook secretary \$65,000

# Expected Annual Measurable Outcomes:

#### Goal 1 LCAP Year 3: 2017-18

- 1. Increase the proficiency rate on Common Core assessments by 5% as measured by Common Formative Assessments (CFA).
- 2. Increase the English Learners' current reclassification rate as measured by the NAT
- 3. Ensure all teachers are trained and implementing CCSS. Evident in 85% of district classrooms as evidenced by principals' monthly walkthrough logs.
- 4. Ensure students have access to standards aligned instructional materials as measured by Williams Report.
- 5. Meet or exceed the state Academic Performance Index to be as measured by California Department of Education (CDE)
- 6. Increase the percentage of English Learners attaining English Proficiency as measured by CELDT.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Increase support to school sites for identified services Ensure school sites are well maintained	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Maintain support staff in Business Services/Superintendent's Office \$914,154 LCFF  Deferred maintenance \$1,200,000 LCFF
Ensure that systems, including induction programs, are in place to support and foster continuous development of teachers in years one and two, as well as teachers needing additional support through Peer Assistance and Review (PAR)	AII	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Induction Program \$370,000 LCFF
Refine Human Resources Department recruitment practices to include specific outreach to reflect student demographics Explore recruiting more staff representative of student demographics	All	_X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Maintain additional support staff for recruitment and retention efforts. \$156,160 LCFF \$10,000 Title II

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Implement class size reduction plan TK 25:1 K-3 27:1 4-6 33:1	Elementary Schools	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Reduce class size per state recommendations \$2,175,000 million LCFF
Students will have access to standards aligned instructional materials	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	World Language Textbooks \$200,000 LCFF Textbook clerk \$65,000 LCFF
Provide a comprehensive English Language Development (ELD) program TK-12 addressing language and academic needs for ELs Simultaneous implementation of CCSS/ELD standards Curriculum and unit development aligned to CCSS and ELD standards  Provide PD for full implementation of designated ELD instructional materials  All schools will provide daily integrated and designated ELD instruction aligned to the CCSS/ELD	All	_ All OR: _ Low Income pupils _X English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development for teachers, administrators, and paraprofessionals on EL instructional strategies (i.e. scaffolding and differentiation) \$240,000 LCFF
Maintain Project Moving Forward (PMF) program to support academic vocabulary for students	5 Elem Schools And in kdg at 13 additional schools	x All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Provide academic vocabulary support for students  Maintain three (3) FTEs for PMF Demo School \$225,000 LCFF

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Implement EL Master Plan EL students will grow by at least one proficiency level in English Language annually Increase the number of EL students meeting reclassification criteria Decrease the number of Long Term English Learners by addressing language and academic needs	All	All OR:Low Income pupils X_ English LearnersFoster Youth X_ Redesignated fluent English proficientOther Subgroups: (Specify)	Maintain EL Program Specialist \$120,000 LCFF  Purchase Imagine Learning software program to support academic vocabulary \$160,000 LCFF
Professional Development for effective implementation of CCSS Teachers use district instructional materials rubric when identifying instructional materials that align with CCSS, ELD, and NGSS Two technology specialists This includes development of scope and sequence; identification of instructional materials; development of lessons/units; development and implementation of interim/common formative assessments; analysis of interim/common assessment results and classroom coaching	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Professional Development Specialists and site instructional coaches provide ongoing support to all teachers in implementing the CCSS, ELD, and NGSS Maintain twenty-two PD Specialists Maintain two Technology Specialists Maintain one STEM PD Specialist \$1,030,000 LCFF
Data analysis for effective implementation	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Teachers use the Professional Learning Community (PLC) structure to support teachers, develop and implement interim/common formative assessments in ELA and Math \$100,000 Title I \$50,000 Title II
Recruit, hire and maintain a professional workforce through fair and competitive compensation and working conditions	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient	Competitive salary Competitive Benefits State Teachers Retirement System (STRS) increase \$12.5 million LCFF

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		_ Other Subgroups: (Specify)	
Common Core Interim Assessments	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Provide NWEA MAP Assessments \$435,000 LCFF \$40,000 Assessment and Accountability Maintain CALPADS data clerk \$55,648 LCFF
Provide equipment and materials for science labs for middle schools and high school	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Purchase materials and Supplies \$400,000 LCFF

GOAL 2:	GOAL 2 All students graduate high school prepared to successfully enter into higher education and/or pursue a viable career path				Related State and/or Local Priorities:  1 _ 2 _ 3 _ 4 X 5 X 6 _ 7 X 8  COE only: 9 _ 10  Local : Specify	
Identified Need:						
Goal Applies to:	Schools: All Applicable Pupil All Subgroups:					
		Goa	al 2 LCAP Year 1: 2015-16			
Expected Annual Measurable Outcomes:	Increase EL students HS Graduation Rate. Current level is 69.5% as measured by NAT					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures	
	ors conduct two checks a year to access to A-G courses to counselors	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficientOther Subgroups: (Specify) High Schools	Hire three (3) additional \$553,000 LCFF Hire BARR Counselor fo \$91,000 LCFF		

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Provide course access	Canyon Springs Vista Heights	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups: (Specify)	Implement IB program at Canyon Springs HS Implement IB Middle Years Program at Vista Heights Middle School \$200,000 LCFF AP Exam Fees \$200,000 LCFF
Expand Career Technical Education (CTE) Program	All high schools	All OR: XLow Income pupils XEnglish Learners X_Foster Youth XRedesignated fluent English proficientOther Subgroups: (Specify)	Expand CTE and pathways program \$560,000 CTE Pathways \$275,174 LCFF ROP Contract
Maintain and expand athletic programs		X_ All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Provide resources, materials and support for athletic programs \$270,000 LCFF
Maintain and expand Dual Language Immersion (DLI) Program	K-2	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify) Selected Students	Provide resources, materials and support for Dual Language Immersion (DLI) Program \$60,000 LCFF
Ensure Safety of all students	Elementar y and middle schools	_ All OR: X Low Income pupils X English Learners X Foster Youth	Hire Director of Public Safety and security, restructure Public Information Officer, and hire Public Information Office Analysis \$242,870 LCFF

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		X Redesignated fluent English proficient Other Subgroups: (Specify)	
Develop an art, music, and PE enrichment program to enhance and engage student learning. 4th Grade VAPA Program	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Hire nine (9)teachers Purchase materials and supplies \$540,000 LCFF  Middle School Band Expansion \$120,000
Implement Vocal Music Program for two comprehensive high schools to expand course offerings	AII	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Hire two (2) vocal music teachers for MVHS and CSHS \$200,000

# Expected Annual Measurable Outcomes:

## Goal 2 LCAP Year 2: 2016-17

- 1. Meet or exceed current HS Graduation Rate as measured by NAT Increase EL students HS Graduation Rate as measured by NAT
- 2. Increase A-G Course completion rate as measured by NAT Increase EL students A-G Course completion rate as measured by NAT
- 3. Increase the number of students prepared to enter college successfully prepared to take English and Math as measured by the Early Assessment Program (EAP) by 5% as measured by the NAT
- 4. Decrease high school dropout rate as measured by the NAT.
- 5. Maintain or decrease middle school dropout rate as measured by the NAT.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Counselors conduct two checks a year to monitor student access to A-G courses  Increase access to counselors	All	All OR: X Low Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient Other Subgroups: (Specify)	Maintain three (3) additional counselors \$553,000 LCFF Maintain BARR Counselor for Vista del Lago \$91,000 LCFF AP Exam Fees \$200,000 LCFF
Provide course access	Canyon Springs Vista Heights	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups: (Specify)	Maintain IB program at Canyon Springs HS  Maintain IB Middle Years Program at Vista Heights Middle School \$200,000 LCFF
Expand Career Technical Education (CTE) Program	All high schools	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups: (Specify)	Expand CTE and pathways program  \$560,000 CTE Pathways \$275,174 LCFF ROP Contract

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Maintain and expand athletic programs	HS and MS	X All OR:    Low Income pupils    English Learners    Foster Youth    Redesignated fluent English proficient    Other Subgroups: (Specify)	Provide resources, materials and support for athletic programs \$270,000 LCFF
Maintain and expand Dual Immersion Program	Elem Schools	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Provide resources, materials and support for Dual Immersion Program \$60,000 LCFF
Ensure safety of all students	Elementar y and Middle Schools	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficientOther Subgroups: (Specify)	Maintain Director of Public Safety and security, restructure Public Information Officer, and Public Information Office Analysis \$242,870 LCFF
Develop an art, music, and PE enrichment program to enhance and engage student learning. 4th Grade VAPA Program	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Maintain 9 teachers Purchase materials and supplies \$540,000 LCFF Middle School Band Expansion \$120,000 LCFF

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Implement Vocal Music Program for two comprehensive high schools to expand course offerings	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Hire two (2) vocal music teachers for MVHS and CSHS \$200,000 LCFF

# Expected Annual Measurable Outcomes:

## Goal 2 LCAP Year 3: 2017-18

- 1. Meet or exceed current HS Graduation Rate as measured by NAT Increase EL students HS Graduation Rate as measured by NAT
- 2. Increase A-G Course completion rate as measured by NAT Increase EL students A-G Course completion rate as measured by NAT
- 3. Increase the number of students prepared to enter college successfully prepared to take English and Math as measured by the Early Assessment Program (EAP) by 5% as measured by the NAT
- 4. Decrease high school dropout rate as measured by the NAT.
- 5. Maintain or decrease middle school dropout rate as measured by the NAT.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Counselors conduct two checks a year to monitor student access to A-G courses Increase access to counselors	All	All OR: XLow Income pupils XEnglish Learners X_Foster Youth XRedesignated fluent English proficientOther Subgroups: (Specify)	Maintain three (3) additional counselors \$553,000 LCFF Maintain BARR Counselor for Vista del Lago \$91,000 LCFF AP Exam Fees \$200,000 LCFF
Provide course access	Canyon Springs Vista Heights	All OR: XLow Income pupils XEnglish Learners X_Foster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Implement IB program at Canyon Springs HS Implement IB Middle Years Program at Vista Heights Middle School \$200,000 LCFF
Expand Career Technical Education (CTE) Program	All high schools	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficientOther Subgroups: (Specify)	Expand CTE and pathways program \$560,000 CTE Pathways \$275,174 LCFF ROP Contract

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Maintain and expand athletic programs	High Schools	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Provide resources, materials and support for athletic programs \$270,000 LCFF
Maintain and expand Dual Immersion Program	Elem schools	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Provide resources, materials and support for Dual Immersion Program \$60,000 LCFF
Ensure the safety of all students	Elementary and middle schools	All OR: XLow Income pupils XEnglish Learners X_Foster Youth XRedesignated fluent English proficientOther Subgroups: (Specify)	Maintain Director of Public Safety and security, restructure Public Information Officer, and hire Public Information Office Analysis \$242,870 LCFF
Develop an art, music, and PE enrichment program to enhance and engage student learning. 4 <sup>th</sup> Grade VAPA Program	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups: (Specify)	Maintain 9 teachers Purchase materials and supplies \$540,000 LCFF Middle School Band Expansion \$120,000 LCFF
Implement Vocal Music Program for two comprehensive high schools to expand course offerings	All	X All OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficient	Maintain two (2) vocal music teachers for MVHS and CSHS \$200,000 LCFF

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	Other Subgroups: (Specify)	

GOAL 3:	GOAL 3 Learning environments supplevel	oort all stude	ents to thrive academically a	at the rigor of each grade	Related State and/or Local Priorities:  1 _ 2 _ 3 _ 4 X 5 X 6 X 7 8  COE only: 9 _ 10  Local : Specify
Identified Need:	1. Decrease suspension rate. Current suspension rate is 8.42% as measured by NAT Decrease suspension rate for foster youth. Current suspension rate is 25% as measured by NAT 2. Increase AP passage rate. Current rate is 2.4% as measured by NAT 3. Meet or exceed 95% attendance rate for students. Current attendance rate is 92% as measured by Child Welfare and Attendance (CWA) department utilizing student information system. 4. Decrease expulsion rate. Current level is .104% as measured by NAT 5. Decrease chronic absenteeism rate. Current level is not available.				
Goal Applies to:	Schools: All Applicable Pupil All Subgroups:				
	Goal 3 LCAP Year 1: 2015-16				
Expected Annual Measurable Outcomes:	Measurable Decrease suspension rate for foster youth. Current suspension rate is 25% as measured by NAT				
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	E	Budgeted Expenditures
Develop intervent	ion options for targeted subgroups	All	All OR: X_Low Income pupils X_English Learners X_Foster Youth X_Redesignated fluent English proficientOther Subgroups: (Specify)	Provide Supplemental Edu for students at Program Im \$2 million District Title I	cational Services (SES) Free Tutoring provement Schools.

Provide 9th grade orientation for Foster Youth  Provide interventions for Foster Youth  Collaborate with Department of Public Social services to advocate for Foster Youth  Provide a single designated counselor/foster youth liaison for every school  Evaluate transcripts of foster youth. If at risk of not graduating analyze for eligibility to graduate under AB216. (Current graduation data is not available.)  Provide immediate enrollment for foster youth regardless of missing records, immunizations records or proof of residency.  Allow foster youth to remain in home school even when home placement is changed  Request transcripts of foster youth within two business days of enrollment  Inquire and allocate partial credits from previous schools to foster youth	All	All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient X_Other Subgroups: (Specify) Foster Youth	Provide resources for Foster Youth to assist with school supplies and other services to reduce barriers to learning \$50,000 LCFF
Mentor and support every Foster Youth Provide alternatives for suspension.	All	_ All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient X Other Subgroups: (Specify) Foster Youth	Publish Foster Youth informational brochures to provide at registration Implement Foster Youth mentoring program Schedule quarterly activities for foster youth Provide training for principals, counselors, registration staff and county social workers by district foster youth liaison on AB 490, AB 216 and other educational services such as 504 plans and special education supports \$50,000 LCFF

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Provide training to address the disproportionality of African American students in special education, discipline, and academic achievement  Continue to implement the Disproportionality Stakeholder Committee  Maintain Sons and Brothers Coalition Discipline Committee	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Provide Mentoring/Tutoring programs \$115,000 Title I
Provide targeted Professional Development	All	All OR: X_Low Income pupils X_English Learners X_Foster Youth X_Redesignated fluent English proficient Other Subgroups: (Specify)	Professional Development in the area of: Culture of Poverty Social Emotional Need PBIS-Harvard Study Direct Interactive Instruction (DII) Data Protocol Underground Railroad Educator's and Parent's Tour Freedom Riders Institute CAAASA Conference CCSS Technology (not all inclusive) \$200,000 Title I \$100,000 Title II \$230,000 Harvard Grant
Provide professional development that supports educators in using connecting strategies for students of all cultures and backgrounds.	All	All OR: X_Low Income pupils X_English Learners X_Foster Youth X_Redesignated fluent English proficient X_Other Subgroups: (Specify) Students with disabilities	Professional Development in the area of: Unconscious Bias Experience in collaboration with MVEA grant \$107,000 Labor Management Grant

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Provide Extended Learning Opportunities	All	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _X_Other Subgroups: (Specify) Students with disabilities	Shmoop Program \$150,000 LCFF
Increase support for Low Income, Foster Youth, African American and Special Education students	All	_ All OR: X Low Income pupils	Maintain Elementary AVID Program \$70,000 Title II Hire staff and expand AVID program
Target recruitment for the Advancement Via Individual Determination (AVID) program		X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups: (Specify) Students with disabilities	\$400,000 LCFF
Implement ROTC program	Vista del Lago High School	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Hire instructor and resources to support ROTC program \$200,000 LCFF
Support the social and emotional needs of students*Emphasis on Support for Foster Youth	All	All OR: XLow Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups: (Specify) Students with disabilities	Hire social worker \$90,000 LCFF \$25,000 LEA Collaborative Hire additional psychologist \$103,000 LCFF

Increase access to health support services*Emphasis on Foster Youth Support	All	_ All OR: X_ Low Income pupils X_ English Learners X_ Foster Youth X_ Redesignated fluent English proficient X_ Other Subgroups: (Specify) Students with disabilities	Hire additional nurse \$75,000 LCFF \$25,000 LEA Collaborative Provide additional health clerk support at school sites. \$200,000 LCFF
Provide Middle school and high school PBIS support	Middle Schools And High Schools	_ All OR: X Low Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups: (Specify) Students with disabilities	Provide a middle school and high school PBIS Support Center Hire teacher, provide technology and tutoring support, one (1) Instructional Assistant for Middle School and one (1) Instructional Assistant for High School \$284,000 LCFF \$6,000 LCFF-Technology \$6,000 LCFF-Mentoring Services
Expand behavior intervention program  All	All OR: X Low Income pupils X English Learners	Hire two (2) behavioral program specialists. Two for special education and two for Child Welfare and Attendance \$220,000 LCFF  Hire Autism Program Specialist	
		<ul> <li>X_ Foster Youth</li> <li>X_ Redesignated fluent</li> <li>English proficient</li> <li>X_ Other Subgroups:</li> <li>(Specify)</li> <li>Students with disabilities</li> </ul>	\$126,667 LCFF  Coordinator in Special Education and secretary \$150,000 LCFF SPED \$61,000 LCFF SPED

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	Provide additional site support	All	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _X_Other Subgroups: (Specify) Students with disabilities	Hire ten additional assistant principals and clerical staff to support \$1,359, 000 LCFF
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<b>Expected Annual</b>
Measurable
Outcomes:

### Goal 3 LCAP Year 2: 2016-17

- Decrease suspension rate as measured by NAT
   Decrease suspension rate for foster youth as measured by NAT
- 2. Increase AP passage rate by 3% as measured by NAT
- 3. Maintain 95% attendance rate for students as measured by Child Welfare and Attendance (CWA) department utilizing student information system.
- 4. Decrease expulsion rate as measured by NAT
- 5. Decrease chronic absenteeism rate.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Develop intervention options for targeted sub groups	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Supplemental Educational Services (SES) Free Tutoring \$2 million District Title I

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Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
All	_ All OR:	Provide resources for Foster Youth to assist with school supplies and other services to reduce barriers to learning
	_ Low Income pupils	\$50,000 LCFF
	X Foster Youth Redesignated fluent	
	_ Other Subgroups: (Specify)	
All	_ All	Publish Foster Youth informational brochures to provide at
	X Low Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups:	registration Implement Foster Youth mentoring program Schedule quarterly activities for foster youth Provide training for principals, counselors, registration staff and county social workers by district foster youth liaison on AB 490, AB 216 and other educational services such as 504 plans and special education supports \$50,000 LCFF
	All	All  All  All  All  All  All  All  All

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide training to address the disproportionality of African American students in special education, discipline, and academic achievement  Continue to implement the Disproportionality Stakeholder Committee  Maintain Sons and Brothers Coalition Discipline Committee	All	All OR: X_Low Income pupils X_English Learners X_Foster Youth X_Redesignated fluent English proficient X_Other Subgroups: (Specify) Students with disabilities	Mentoring/Tutoring programs \$115,000 Title I
Provide targeted Professional Development	All	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _X_Other Subgroups: (Specify) Students with disabilities	Professional Development in the area of: Culture of Poverty Social Emotional Need PBIS-Harvard Study Direct Interactive Instruction (DII) Data Protocol Underground Railroad Educator's and Parent's Tour Freedom Riders Institute CAAASA Conference CCSS Technology (not all inclusive) \$200,000 Title II \$100,000 Title II \$230,000 Harvard Grant
Provide Professional Development that supports educators in using connecting strategies for students of all cultures and backgrounds	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Professional Development in the area of: Unconscious Bias Experience in collaboration with MVEA grant \$107,000 Labor Management Grant

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide Extended Learning Opportunities	All	X_ All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Shmoop Program \$150,000 LCFF
Increase support for Low Income, Foster Youth, African American and Special Education students	All	_ All OR:	Maintain Elementary AVID \$70,000 Title II
Target recruitment for the Advancement Via Individual Determination (AVID) program		<ul> <li>X Low Income pupils</li> <li>X English Learners</li> <li>X Foster Youth</li> <li>X Redesignated fluent</li> <li>English proficient</li> <li>X Other Subgroups:</li> <li>(Specify)</li> <li>Students with disabilities</li> </ul>	Maintain staff and expand AVID program \$400,000 LCFF
Implement ROTC program	Vista del Lago High School	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Maintain instructor and resources to support ROTC program \$200,000 LCFF
Support the social and emotional needs of students*Emphasis on Support for Foster Youth	All	All OR: XLow Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups: (Specify) Students with disabilities	Provide social worker \$90,000 LCFF \$25,000 LEA Collaborative Maintain additional psychologist \$103,000 LCFF

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Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Increase access to health support services*Emphasis on Foster Youth Support	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Provide additional nurse \$75,000 LCFF \$25,000 LEA Collaborative Provide additional health clerk support at school sites. \$200,000 LCFF
Provide Middle school and high school PBIS support	Middle and High Schools	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Provide a middle school and high school PBIS Support Center Hire teacher, provide technology and tutoring support \$284,000 LCFF \$6,000 LCFF-Technology \$6,000 LCFF-Mentoring Services
Maintain behavior intervention program	All	All OR: X Low Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups:	Provide two (2) behavioral program specialist. One for special education and one for Child Welfare and Attendance \$220,000 LCFF  Provide Autism Program Specialist \$126,668 LCFF  Coordinator in Special Education and secretary \$150,000 LCFF SPED
Provide additional site support	All	(Specify) Students with disabilities  _ All OR: X Low Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups: (Specify) Students with disabilities	\$61,000 LCFF SPED  Provide ten additional assistant principals and clerical staff to support \$1,359,000 LCFF

## Goal 3 LCAP Year 3: 2017-18

# Expected Annual Measurable Outcomes:

- Decrease suspension rate as measured by NAT
   Decrease suspension rate for foster youth as measured by NAT
- 2. Increase AP passage rate as measured by NAT
- 3. Maintain 95% attendance rate for students as measured by Child Welfare and Attendance (CWA) department utilizing student information system.
- 4. Decrease expulsion rate as measured by NAT
- 5. Decrease chronic absenteeism rate.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Develop intervention options for targeted sub groups	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Supplemental Educational Services (SES) Free Tutoring \$2 million District Title I

Provide 9th grade orientation for Foster Youth	All	All	Fage 44 01 03
grade orientation for toster routin	All	OR:	Provide resources for Foster Youth to assist with school supplies and other services to reduce barriers to learning
Provide interventions for Foster Youth		X Low Income pupils	\$50,000 LCFF
Collaborate with Department of Public Social services to advocate for Foster Youth		<ul><li>X English Learners</li><li>X Foster Youth</li><li>X Redesignated fluent</li></ul>	
Provide a single designated counselor/foster youth liaison for every school		English proficient  X Other Subgroups: (Specify)	
Evaluate transcripts of foster youth. If at risk of not graduating analyze for eligibility to graduate under AB216. (Current graduation data is not available.)		Students with disabilities	
Provide immediate enrollment for foster youth regardless of missing records, immunizations records or proof of residency.			
Allow foster youth to remain in home school even when home placement is changed			
Request transcripts of foster youth within two business days of enrollment			
Inquire and allocate partial credits from previous schools to foster youth			
Inquire and note at registration who is the person with educational rights over student			
Mentor and support every Foster Youth	All	<u>X</u> All	Publish Foster Youth informational brochures to provide at
Provide alternatives for suspension.		OR:  _ Low Income pupils  _ English Learners  _ Foster Youth  _ Redesignated fluent English proficient  _ Other Subgroups: (Specify)	registration Implement Foster Youth mentoring program Schedule quarterly activities for foster youth Provide training for principals, counselors, registration staff and county social workers by district foster youth liaison on AB 490, AB 216 and other educational services such as 504 plans and special education supports \$50,000 LCFF

			1 age 40 01 05
Provide training to address the disproportionality of African American students in special education, discipline, and academic achievement  Continue to implement the Disproportionality Stakeholder Committee  Sons and Brothers Coalition Discipline Committee	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Mentoring/Tutoring programs \$115,000 Title I
Provide targeted Professional Development	All	_ All OR: X    Low Income pupils X    English Learners X    Foster Youth X    Redesignated fluent English proficient X    Other Subgroups: (Specify) Students with disabilities	Professional Development in the area of: Culture of Poverty Social Emotional Need PBIS-Harvard Study Direct Interactive Instruction (DII) Data Protocol Underground Railroad Educator's and Parent's Tour Freedom Riders Institute CAAASA Conference (not all inclusive) \$200,000 Title I \$100,000 Title II \$230,000 Harvard Grant
Provide professional development that supports educators in using connecting strategies for students of all cultures and backgrounds	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Professional Development in the area of: Unconscious Bias in collaboration with MVEA grant \$107,000 Labor Management Grant
Provide Extended Learning Opportunities	All	X_ All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Shmoop Program \$150,000 LCFF

	1		1 ago 40 01 00
Increase support for Low Income, Foster Youth, African American and Special Education students  Target recruitment for the Advancement Via Individual Determination (AVID) program	All	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _X_Other Subgroups: (Specify) Students with disabilities	Maintain Elementary AVID \$70,000 Title II Provide staff and expand AVID program \$400,000 LCFF
Implement ROTC program	Vista del Lago High School	X_All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Maintain instructor and resources to support ROTC program \$200,000 LCFF
Support the social and emotional needs of students*Emphasis on Support for Foster Youth	All	All OR: XLow Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups: (Specify) Students with disabilities	Provide social worker \$90,000 LCFF \$25,000 LEA Collaborative Maintain additional psychologist \$103,000 LCFF
Increase access to health support services*Emphasis on Foster Youth Support	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Provide additional nurse \$75,000 LCFF \$25,000 LEA Collaborative Provide additional health clerk support at school sites. \$200,000 LCFF

Provide Middle school and high school PBIS support	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Provide a middle school and high school PBIS Support Center Hire teacher, provide technology and tutoring support \$284,000 LCFF \$6,000 LCFF-Technology \$6,000 LCFF-Mentoring Services
Support behavior intervention program	All	All OR: X Low Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups:	Provide two (2) behavioral program specialists. One for special education and one for Child Welfare and Attendance \$220,000 LCFF  Provide Autism Program Specialist \$126,668 LCFF
			Coordinator in Special Education and secretary \$150,000 LCFF SPED \$61,000 LCFF SPED
Provide additional site support	All	_ All OR: X_ Low Income pupils X_ English Learners X_ Foster Youth X_ Redesignated fluent English proficient X_ Other Subgroups: (Specify) Students with disabilities	Maintain ten additional assistant principals and clerical staff to support \$1,359,000 LCFF

GOAL 4:	GOAL 4 Parents, community members academic goals and career aspirations	Related State and/or Local Priorities:  1 _ 2 _ 3 X 4 X 5 X 6 _ 7 _ 8  X  COE only: 9 _ 10  Local : Specify					
Identified Need :							
Goal Applies to:	Schools: All Applicable Pupil All Subgroups:						
			LCAP Year 1: 2015-16				
Expected Annua Measurable Outcomes:							
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service		Budgeted Expenditures		
student demogra	assadors representative of the district phics Parent Resource Centers	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Expand Parent Ambassa \$ 130,000 CA Endowme	3		

Targeted parent professional development  Engage parents in participating in the needs assessment to address ELAC/DELAC responsibilities	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient X_Other Subgroups: (Specify) African American Students with disabilities	HOPE Conference for African American Families \$5,000 LCFF \$5,000 Title I  U-CAN College Fair \$15,000 LCFF  Parent Trainings on a variety of topics including but not limited to: A-G requirements Infinite Campus Parent Portal Graduation Requirements The Importance of Attendance Seven (7) Year Plans School and District programs, policies, and resources EL Master Plan Requirements and progress monitoring Supporting Common Core Smarter Balanced Assessments Consortium Interim Assessments College Entrance Requirements Vocabulary Development Financial Aid for College Parliamentary Procedures \$35,000 Title III
Expand Asterisk Program for student interns	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities	Provide summer internship program for students \$100,000 LCFF
Provide support for Grants and Innovation	All	X All OR: _ Low Income pupils _ English Learners _ Foster Youth _ Redesignated fluent English proficient _ Other Subgroups: (Specify)	Hire grant writer \$50,000 LCFF

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Implement Full day kindergarten at Cloverdale, Box	Cloverdal	_ All	Resources and materials
Springs and Honey Hollow	e and Box	OR:	\$218,000 LCFF
	Springs	X Low Income pupils	
		X English Learners	
		X Foster Youth	
		_ Redesignated fluent	
		English proficient	
		X Other Subgroups:	
		(Specify)	
		Kindergarten students	

Expected Annual
Measurable
Outcomes:

## Goal 4 LCAP Year 2: 2016-17

- Maintain and Establish new community partnerships to support student achievement.
   Increase student internship program by 10%.

Outcomes.			
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Maintain parent ambassadors representative of the district student demographics Increase use of Parent Resource Centers	All	All OR: XLow Income pupils X English Learners X Foster Youth X Redesignated fluent English proficient X Other Subgroups: (Specify) Students with disabilities African American	Maintain and expand parent ambassador program \$130,000 CA Endowment Act Grant
Targeted parent professional development  Engage parents in participating in the needs assessment to address ELAC/DELAC responsibilities	All	All OR:Low Income pupilsX English LearnersFoster YouthX Redesignated fluent English proficientX Other Subgroups: (Specify) African American Students with disabilities	HOPE Conference for African American Families \$5,000 LCFF \$5,000 Title I  U-CAN College Fair \$15,000 LCFF  Parent Trainings on a variety of topics including but not limited to: A-G requirements Infinite Campus Parent Portal Graduation Requirements The Importance of Attendance Seven (7) Year Plans School and District programs, policies, and resources EL Master Plan Requirements and progress monitoring Supporting Common Core Standards and Literacy Smarter Balanced Assessments Consortium Interim Assessments College Entrance Requirements Vocabulary Development Financial Aid for College ELD Standards Technology Parliamentary Procedures \$35,000 Title III

Expand Asterisk Program for student interns	All	All OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _X_Other Subgroups: (Specify) _Students with disabilities _African American	Provide summer internship program for students \$100,000 LCFF
Grant Writer	Cloverdal e and Box Springs	All OR: XLow Income pupils XEnglish Learners XFoster YouthRedesignated fluent English proficient XOther Subgroups: (Specify) Kindergarten African American	Resources and materials \$50,000 LCFF
Maintain Full day kindergarten at Cloverdale and Box Springs	Cloverdal e and Box Springs	All OR: X Low Income pupils X English Learners X Foster Youth Redesignated fluent English proficient X Other Subgroups: (Specify) Kindergarten African American	Resources and materials \$218,000 LCFF

Goal 4 LCAP Year 3: 2017-18							
Expected Annual Measurable Outcomes:  1. Maintain and Establish new community partnerships to support student achievement. 2. Increase student internship program by 10%.							
Actions/Services  Scope of Service  Pupils to be served within identified scope of service  Budgeted Expenditures							
Maintain parent ambassadors representative of the district student demographics Increase use of Parent Resource Centers	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities African American	Maintain and expand parent ambassador program \$ 130,000 CA Endowment Act Grant				

			. ago 5 : 5. 5.
Targeted parent professional development  Engage parents in participating in the needs assessment to address ELAC/DELAC responsibilities	All	All OR: XLow Income pupils XEnglish Learners X_Foster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities African American	HOPE Conference for African American Families \$5,000 LCFF \$5,000 Title I  U-CAN College Fair \$15,000 LCFF  Parent Trainings on a variety of topics including but not limited to:  A-G requirements Infinite Campus Parent Portal Graduation Requirements The Importance of Attendance Seven (7) Year Plans School and District programs, policies, and resources EL Master Plan Requirements and progress monitoring Supporting Common Core Standards and Literacy Smarter Balanced Assessments Consortium Interim Assessments College Entrance Requirements Vocabulary Development Financial Aid for College ELD Standards Technology Parliamentary Procedures \$35,000 Title III
Maintain Asterisk Program for student interns	All	All OR: XLow Income pupils XEnglish Learners XFoster Youth XRedesignated fluent English proficient XOther Subgroups: (Specify) Students with disabilities African American	Provide summer internship program for students \$100,000 LCFF

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Grant Writer	Cloverdal e and Box Springs	All OR: XLow Income pupils XEnglish Learners XFoster YouthRedesignated fluent English proficient XOther Subgroups: (Specify) Kindergarten African American	Maintain Grant Writer \$50,000 LCFF
Provide Full day kindergarten at Cloverdale and Box Springs	Cloverdale and Box Springs	All OR: X_Low Income pupils X_ English Learners X_ Foster YouthRedesignated fluent English proficient X_ Other Subgroups: (Specify) Kindergarten	Resources and materials \$218,000 LCFF

#### **Annual Update**

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

#### **Guiding Questions:**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Complete a copy of this table for each of the LEA's goals in the prior year LCAP. Duplicate and expand the fields as necessary.

GOAL 1 R	GOAL 1 Provide a coherent instruction Remain competitive in recruiting, hiring, a salary and benefits  Competitive class size Desirable working conditions High quality professional develop Time for collaboration and prepa Design and implement a new even	Related State and/or Local Priorities:  1 X 2 X 3 4 X 5 6 7 8  COE only: 9 10  Local: Specify					
Goal Applies	Schools: All  Applicable Pupil Subgroups:  Applicable Pupil Subgroups:						
Expected Annual audit to determine if certificated staff are highly qualified Actual 2. Continue to pilot the NEW Certificated Evaluation System with Annual Measurable a coaching and collaboration model and the California Standards Measurable Outcomes: for the Teaching Profession (CSTPs) (includes an annual review) Outcomes:				from 99.69 to 99.47	19) schools and one division are aluation system.		
		LCAP Yea	ar: 2014-15				
	Planned Actions/Service	ces		Actual Actions/	Services		
	1						
		Budgeted Expenditures			Estimated Actual Annual Expenditures		
Recruit, hire force	and retain a highly qualified work	Budgeted Expenditures					
Scope of se  _x_ALL OR:Low IncoEnglish LFoster Yo	ervice:  ome pupils Learners outh nated fluent English proficient		Scope of service:  _x_ALL  OR:Low Income pupil:English LearnersFoster YouthRedesignated flue:Other Subgroups	ent English proficient			

Provide assistance to	veteran teachers				
E - P-I I		Peer Assistance and Review (PAR)\$65,000	Scope of service:  _x_ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluer _Other Subgroups:		No teachers have been identified for assistance \$142 LCFF
Refine Human Resormecruitment practices outreach to reflect st	to include specific				
Scope of service:			Scope of service:		
_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated flueOther Subgroups:(Specify)	nt English proficient	Provide additional staff to support recruitment and retention efforts \$67,890	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluerOther Subgroups:		Hired additional staff to support recruitment and retention efforts \$67,010 LCFF
Implement class size	reduction plan				
Scope of service:	nt English proficient	Reduce class size in TK-3 per state recommendations (negotiated item) \$1,540,000 million	Scope of service:  _x_ALL OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluer _Other Subgroups:	nt English proficient	Reduced class size in TK-3 per state recommendations (negotiated item) \$1,540,000 LCFF

Students will have access to standards aligned instructional materials			
Scope of service:  _x_ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups:(Specify)	Purchase of CCSS aligned Math materials in grades TK-5 Align curriculum to support academic vocabulary development for all students Provide Professional Development for full implementation of Systematic Academic Vocabulary approach \$2.5 million	Scope of service:  _x_ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)	Purchased CCSS aligned Math materials in grades TK-12 Aligned curriculum to support academic vocabulary development for all students Provided Professional Development for full implementation of Systematic Academic Vocabulary approach \$3,023,652
Maintain school facilities in good repair			
Scope of service:  _x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Maintain facilities that are in good repair to promote student learning \$2.5 million	Scope of service:  _x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Maintained facilities that are in good repair to promote student learning \$3,178,978

Maintain an effective employee workforce			
Scope of service:  _x_ ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Evaluate the needs of existing support staff in Business Services (payroll and purchasing) \$60,664	Scope of service:  _x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Hired additional support staff in purchasing \$52,342
Increase technology district wide to support common core implementation			
Scope of service:  x ALL  OR:  Low Income pupils  English Learners  Foster Youth  Redesignated fluent English proficient  Other  Subgroups:(Specify)	Implement District Technology Plan Evaluate the need for additional staff within the technology department  \$3.5 million	Scope of service:  _x_ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)	Implemented District Technology Plan Hired additional staff within the technology department Hired CALPADs Data Clerk Purchased Illuminate Data Management System Purchased Key Data Systems program Provided release time for teachers to create interim/common formative assessments \$675,960

Professional Development for effective implementation of CCSS			
Scope of service:  X_ALL  OR:  _Low Income pupils  _English Learners  _Foster Youth  _Redesignated fluent English proficient  _Other  Subgroups:(Specify)	Professional Development Specialist and site instructional coaches provide ongoing support to all teachers in implementing the CCSS, ELD and NGSS  This includes development of scope and sequence; identification of instructional materials; development of lessons/units; development and implementation of interim/common formative assessments; analysis of interim/common formative assessment results  Special Education staff trained on how to write Individual Education Plan goals aligned to the CCSS, ELD and Next Generation Science Standards (NGSS) \$304,232	Scope of service:  X_ALL  OR:  _Low Income pupils  _English Learners  _Foster Youth  _Redesignated fluent English proficient  _Other Subgroups: (Specify)	Hired additional Professional Development Specialists to provide teacher support.  Hiring process took longer than anticipated resulting in unused funding for this year only.  Scope and sequence developed, instructional materials identified, lessons/units developed and implementation of interim/common formative assessments completed. Results of interim/common formative assessments analyzed.  Special Education staff are in the early stages of training.  \$160,000
Data analysis for effective implementation of CCSS/ELD			
Scope of service:	Illuminate Data Management System	Scope of service:	Purchased Illuminate Data Management System and
_x_ ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient	Key Data Systems  Teachers use the Professional Learning Community to develop and implement interim/common	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient	Rey Data Systems.  Provided teachers with professional development in the area of data analysis and teachers used the PLC Model to develop and

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Other Subgroups:(Specify)	formative assessments in ELA and Math  Release time for teachers to create interim/common formative assessments	Other Subgroups: (Specify)	implement interim/common formative assessments.  Release time was provided  Cost included in District Technology Plan Implementation
Increase Parent involvement  Scope of service:	Increase parent and community use of Parent Resource Center  Provide parent trainings on a variety of topics including but not limited to: A-G requirements Infinite Campus parent portal Graduation requirements The importance of attendance Seven (7) year plans School and district programs, policies, and resources Hire parent ambassadors representative of the district student demographics  \$100,000 LCFF	Scope of service:  x ALL  OR:  _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)	Parent Ambassadors developing plan to increase parent and community use of Parent Resource Center(s)  Parent professional development being provided in all areas  Hired fourteen (14) parent ambassadors representative of the district student demographics  \$39,904 LCFF

			1 3.92 00 01 0
Counselors conduct two checks a year to monitor student access to A-G courses Increase access to counselors			
Scope of service:  _x_ ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Hire four (4) additional counseling staff \$230,000	Scope of service:  _x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Hired additional counseling staff \$267,290 LCFF
Monitor students college readiness		,	
Scope of service:  _x_ ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	All 10th grade students complete PSAT \$44,000  Support STEM programs at selected school sites: Northridge Elementary, Palm Middle School, Valley View High School  Stem schools will be provided additional funding for staff and curriculum development and supplemental materials  \$100,000	Scope of service:  _x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	All 10 <sup>th</sup> grade students completed PSAT  Supported STEM programs at selected school sites: Northridge Elementary, Palm Middle School, Valley View High School  STEM schools were provided additional funding  \$141,004 LCFF

Provide effective learning environment				
x_ ALL  OR: Low Income pupils English Learners Foster Youth Redesignated fluent English proficientOther Subgroups:(Specify)	Hire additional attendance and CWA staff  Implement internship programs  Hire one (1) SRO  Hire support for (8) additional assistant principals  Hire one additional psychologist  Restructure specialized school administrator positions  Hire clerical staff for Assistant Principals  Hire 3.2 counselors at the district's lowest performing schools  Consider hiring Behavior Specialists  \$2.2 million LCFF	Scope of service:  _x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluerOther Subgroups:	nt English proficient	Internship program implemented SRO hired Support staff hired for principals  Additional psychologist hired  School administrator positions restructured  Clerical staff for assistant principals hired  Additional counselors were hired \$267,290  Behavior specialist hiring is in progress \$1,575,852 LCFF

Provide course access			
Scope of service: ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _x_Other Subgroups:(Specify) Canyon Springs High School students	Implement IB program at Canyon Springs HS Hire Coordinator a nd purchase resources needed to implement a Visual and Performing Arts (VAPA) program  Hire CTE Coordinator to expand CTE and pathways program  Expand athletic programs  Expand the dual immersion program  Provide six additional 1/6 class periods to increase middle school elective course access  Summer school will include credit recovery, D/F makeup acceleration at all secondary sites  Increase student enrollment in Online Programs to provide additional options for graduation  Purchase ReadiStep 8th grade assessment of college and career readiness  \$2 million LCFF	ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _x_Other Subgroups: (Specify) Canyon Springs High School students	Initial planning for IB program has been completed; however due to a late start the coordinator has not been hired.  CTE coordinator has not been hired as job description was upgraded to Director position.  Athletic programs expanded  Dual immersion program has been expanded  Middle schools were provided with additional 1/6 class periods.  Summer schools was expanded.  Enrollment in Online program was increased.  Readistep was purchased and implemented effectively.  \$1,299,013 million LCFF

Provide a comprehensive English Language Development program TK-12 addressing language and academic needs for ELs  Scope of service: ALL	Ensure effective staffing for targeted populations (EL, Foster Youth, African American, Low Income, RFEP)  _x_ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups:(Specify)	Hire Additional support staff in Educational Services \$150,000 LCFF	XALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluerOther Subgroups:	nt English proficient	Additional support staff was hired in Educational Services \$108,188 LCFF
Scope of service:  ALL	Development program TK-12 addressing				
	ALL OR:Low Income pupilsX_English LearnersFoster YouthRedesignated fluent English proficientOther	instructional materials  Simultaneous implementation of the CCSS/ELD standards  Curriculum and unit development aligned to CCSS and ELD standards  Professional Development for teachers, administrators, and paraprofessionals on EL instructional strategies (i.e. scaffolding and differentiation)	ALL OR:Low Income pupils _X_English LearnersFoster YouthRedesignated flue	nt English proficient	Implementation of CCSS/ELD standards is in progress  Curriculum and unit development aligned to CCSS and ELD standards is in progress  Professional Development for teachers, administrators, and paraprofessionals on EL instructional strategies (i.e. scaffolding and differentiation) was provided and is on-going

Provide a broad range of high quality standards aligned instructional materials for ELs			
Scope of service: ALL OR:Low Income pupils _X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Purchase software program to support academic vocabulary  Provide PD for full and effective implementation of pilot programs  Provide PD for full implementation of designated ELD instructional materials  No monies budgeted	Scope of service: ALL OR:Low Income pupilsX_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Purchased software program to support academic vocabulary Piloted Language Power at lower performing elementary schools  Provided PD for full and effective implementation of pilot programs  \$192,525 LCFF  Provided PD for full implementation of designated ELD instructional materials  \$1,247,853 LCFF
Implement EL Master Plan			
Scope of service: ALL  OR:Low Income pupilsX_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Increase the number of EL students meeting reclassification criteria Decrease the number of Long Term English Learners by addressing language and academic needs EL students will grow by at least one proficiency level in English Language annually All schools will provide daily integrated and designated ELD instruction aligned to the CCSS/ELD	Scope of service: ALL  OR:Low Income pupilsX_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	Experienced a 2.9% increase in reclassification in 2014-15  #of LTELs in 13-14 was 561. 14-15 data not yet available All schools provide daily integrated and designated ELD aligned to CCSS/ELD as evidenced by Master Schedules and walk- throughs

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	\$500,000 LCFF		No associated expenditures.
Increase parent involvement			
Scope of service:  x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Parent training in the area of:  School policies and procedures Supporting Common Core State Standards Literacy EL Master Plan Requirements and progress monitoring Importance of Attendance Vocabulary Development A-G requirements Financial Aid for College College and Career Readiness Parent Portal Technology Smarter Balanced Assessment Consortium Interim Assessments College Entrance Requirements Graduation Requirements  Engage parents in in participating in the needs assessment to address ELAC/DELAC responsibilities No monies budgeted	Scope of service:  x ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)	Parent trainings were provided  Parents participated in the needs assessment process to address ELAC/DELAC responsibilities  All parent groups were maintained  Development of parent group for Foster Youth is in progress  \$35,000 Title III

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	Maintain all existing parent groups for targeted populations:  African American Advisory Council African American Parent Advisory Council Community Advisory Committee English Language Advisory Committee			
	Develop parent group targeting Foster Youth families \$30,000			\$24,798 LCFF
Develop intervention options for targeted subgroups  Recruit students from targeted subgroups for AVID				
Scope of service:	Before and after school tutoring  Research universal screening tool in grades K-2 for the purpose of monitoring student progress in early reading skills  Identify and utilize instructional materials designated to support daily strategic intervention for small groups of students in targeted skill areas	Scope of service:  x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluerOther Subgroups: (	nt English proficient Specify)	Tutoring was provided  Universal screening tool is in progress  Instructional materials are selected on an ongoing basis based on the needs assessment  Orientation process for foster youth in progress

Explore 9th grade orientation for Foster Youth Ensure that Foster Youth meet with a designated counselor to monitor academic and social progress  Explore resources for Foster Youth to assist with providing school supplies and other services to reduce barriers to learning  Collaborate with Department of Social Services to advocate for Foster Youth  Linglament site apperific	sources for vere explored aplemented 15-2016 with of Social ken place
academic and social progress  Explore resources for Foster Youth to assist with providing school supplies and other services to reduce barriers to learning  Collaborate with Department of Social Services to advocate for Foster Youth  Additional response for during wand will be imported and will be impo	were explored aplemented 15-2016 with of Social ken place
Foster Youth to assist with providing school supplies and other services to reduce barriers to learning  Collaborate with Department of Social Services to advocate for Foster Youth  School year scho	with of Social ken place nterventions
Collaborate with Department of Social Services to advocate for Foster Youth  Department of Services is ta  Services is ta  Services is ta  were provided	of Social ken place nterventions
Services to advocate for Foster Youth  Site specific is were provided.	
Implement site apositio	1
Implement site specific interventions for targeted subgroups such as Intervention teachers, academic coaches, intervention software, professional development, purchase of additional \$4,380,054 L0	CFF
library materials and supplemental materials, after school tutoring  \$50,000 LCFF	
Provide training to address the disproportionality of African American students in special education, discipline, and academic achievement	
Scope of service:       Continue to implement the Disproportionality Stakeholder Committee       Scope of service:       Disproportion Stakeholder Committee	ality Committee is in

OR:		OR:	3
Low Income pupils	Implement Positive Behavior	Low Income pupils	PBIS implemented
English Learners	Intervention Support (PBIS) at	English Learners	•
Foster Youth	select sites	Foster Youth	
Redesignated fluent English proficient	District Professional	Redesignated fluent English proficient	Professional development
Other	Development Specialist	Other Subgroups: (Specify)	specialist support was
Subgroups:(Specify)	Support		provided
	Cappon		
	Targeted Professional		Targeted Professional
	Development in the areas of:		Development took place in
	0 11 15		all areas
	Culture of Poverty Social Emotional Need		
	Positive Behavior Intervention		
	Support (PBIS)		
	Continue Direct Interactive		
	Instruction(DII) and		
	instructional rounds		1
	Using data effectively (not all inclusive)		Increased support for
	(not all inclusive)		teachers was provided
	Increased support for teachers		
	including:		
	Unconscious Bias		Increased counseling and
	Professional Development		guidance support took place
	Increased Counseling and		galacine support took place
	Guidance Support Including:		
	A-G monitoring		
	Increased Graduation Status		RTI guidelines were
	Checks		provided
			•
	Systematic Response to		Extended learning
	Intervention (RTI) guidelines		opportunities were provided
	Extended learning		
	Opportunities such as:		
	Credit Recovery		Mentoring programs were
	Intercession Programs		provided as well as targeted
	CAHSEE Preparation SAT Preparation		recruitment for AVID
	AP Support		\$14,775 LCFF
	Increase Middle College		A collection Courts I co
	Enrollment Accelerated Curriculum		Academic Curriculum
	7.000.01atod Odiffodidiff		materials were provided
	Mentoring program		AP support programs are
			still being explored
			suii being explored

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	Targeted recruitment for the Advancement VIA Individual Determination (AVID) Program  Academic English Mastery Curriculum materials and professional development as needed  Explore AP Support Program partnership with Equal Opportunity Schools AP/IB Equity and Excellence Project  Student events such as College visits History Day Spelling Bee Science Fair (not all inclusive)		Student events took place \$80,398 LCFF
	\$600,000 LCFF		
What changes in actions All three (2)	avacated applied managements a	to an analysis and the second to	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

All three (3) expected annual measurable outcomes were met for goal 1.

Goals were edited to align more closely to the district strategic plan and the LEA Plan.

It was determined that additional administrative support is needed to provide support to students and staff and will be in place for the 2015-16 school year. Additional Professional Development staff will be hired to support Highly Quality teaching and learning at all school sites.

Original GOAL from prior year LCAP:	GOAL 2 Increase high s	school graduation rate		Related State and/or Local Priorities:  1 _ 2 _ 3 <u>X</u> 4 _ 5 X 6 <u>X</u> 7 _ 8  COE only: 9 _ 10  Local : Specify
Goal Applies to:	Schools: All  Applicable Pupil Subgroups:	All		
Annual Measurabl e Outcomes:	h site will have a plan in pla	senteeism at all schools tes of all students rates for all students sion rates for all students rates for all students	Actual Annual Measurable Outcomes:  ar: 2014-15	
Planned Actions/Services		s/Services	Actual Actions/Services	
		Budgeted Expenditures	•	Estimated Actual Annual Expenditures
Increase Paren	t involvement			
Other	ners	Increase parent and community use of Parent Resource Center  Provide parent trainings on a variety of topics including but not limited to: A-G requirements Infinite Campus parent portal Graduation requirements The importance of attendance Seven (7) year plans	English Le Foster You Redesigna Other Sub	ome pupils Learners  outh gnated fluent English proficient  developing plan to increase parent and community use of Parent Resource Center(s)  Parent professional development being provided in all areas

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	School and district programs, policies, and resources Hire parent ambassadors representative of the district student demographics		representative of the district student demographics \$100,000 LCFF
	\$100,000 LCFF (duplicate from goal 1)		
Counselors conduct two checks a year to monitor student access to A-G courses Increase access to counselors			
Scope of service:	Hire four (4) additional counseling staff	Scope of service: _x_ALL	Hired additional counseling staff
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	- \$230,000 (duplicate from goal 1)	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	\$230,000
Monitor students college readiness			
Scope of service:  _x_ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups:(Specify)	All 10th grade students complete PSAT \$44,000  Support STEM programs at selected school sites: Northridge Elementary, Palm Middle School, Valley View High School  \$100,000 (duplicate from goal 1)	Scope of service:  _x_ALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	All 10 <sup>th</sup> grade students completed PSAT \$44,000  Supported STEM programs at selected school sites: Northridge Elementary, Palm Middle School, Valley View High School  \$100,000

			1 age 73 01 03
Provide course access			
XALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _x_Other Subgroups:(Specify)  Canyon Springs High School students	Implement IB program at Canyon Springs HS Hire Coordinator a nd purchase resources needed to implement a Visual and Performing Arts (VAPA) program  Hire CTE Coordinator to expand CTE and pathways program  Expand athletic programs  Expand the dual immersion program  Provide six additional 1/6 class periods to increase middle school elective course access  Summer school will include credit recovery, D/F make-up acceleration at all secondary sites  Increase student enrollment in Online Programs to provide additional options for graduation  Purchase ReadiStep 8th grade assessment of college and career readiness  (duplicate from Goal 1) \$2 million LCFF	XALL  OR:     _Low Income pupils     _English Learners     _Foster Youth     _Redesignated fluent English proficient     _Other Subgroups: (Specify)	Initial planning for IB program has been completed; however due to a late start the coordinator has not been hired.  CTE coordinator has not been hired as job description was upgraded to Director position.  Athletic programs expanded  Dual immersion program has been expanded  Middle schools were provided with additional 1/6 class periods.  Summer schools was expanded.  Enrollment in Online program was increased.  Readistep was purchased and implemented effectively.  \$2 1,299,013 LCFF

Provide training to address the			
disproportionality of African American			
students in special education, discipline,			
and academic achievement			
Scope of service:	Continue to implement the	Scope of service:	Disproportionality
	Disproportionality Stakeholder		Stakeholder Committee is
<u>x</u> ALL	Committee	<u>x</u> _ALL	in place
OR:	Implement Positive Behavior	OR:	PBIS implemented
Low Income pupils	Intervention Support (PBIS) at	Low Income pupils	r bio impiemented
English Learners	select sites	English Learners	
Foster Youth	D: D	Foster Youth	Professional development
Redesignated fluent English proficient	District Professional Development Specialist Support	Redesignated fluent English proficient	specialist support was
Other Subgroups:(Specify)	Development Specialist Support	Other Subgroups: (Specify)	provided
Subgroups.(Specify)	Targeted Professional	(Specify)	
	Development in the areas of:		Targeted Professional
	0.15		Development took place in
	Culture of Poverty Social Emotional Need		all areas
	Positive Behavior Intervention		
	Support (PBIS)		
			Increased cuppert for
	Continue Direct Interactive		Increased support for teachers was provided
	Instruction(DII) and instructional rounds		teachers was provided
	Using data effectively		
	(not all inclusive)		
			Increased counseling and
	Increased support for teachers		guidance support took
	including:		place
	Unconscious Bias Professional Development		
	Ботогоринени		
	Increased Counseling and		
	Guidance Support Including:		RTI guidelines were
	A-G monitoring		provided
	Increased Graduation Status Checks		E (collection)
	Chicons		Extended learning
	Systematic Response to		opportunities were provided
	Intervention (RTI) guidelines		
	Extended learning Opportunities		
	such as: Credit Recovery		
	Intercession Programs		
	CAHSEE Preparation		

		Page 77 or 8
SAT Preparation AP Support Increase Middle College Enrollment Accelerated Curriculum  Mentoring program Targeted recruitment for the Advancement VIA Individual Determination (AVID) Program  Academic English Mastery Curriculum materials and professional development as needed  Explore AP Support Program partnership with Equal Opportunity Schools AP/IB Equity and Excellence Project		Mentoring programs were provided as well as targeted recruitment for AVID  Academic Curriculum materials were provided  AP support programs are still being explored
Student events such as College visits History Day Spelling Bee Science Fair (not all inclusive)		Student events took place
(Duplicate from goal 1) \$600,000 LCFF		\$600,000 LCFF
_	AP Support Increase Middle College Enrollment Accelerated Curriculum  Mentoring program Targeted recruitment for the Advancement VIA Individual Determination (AVID) Program  Academic English Mastery Curriculum materials and professional development as needed  Explore AP Support Program partnership with Equal Opportunity Schools AP/IB Equity and Excellence Project  Student events such as College visits History Day Spelling Bee Science Fair (not all inclusive)  (Duplicate from goal 1)	AP Support Increase Middle College Enrollment Accelerated Curriculum  Mentoring program Targeted recruitment for the Advancement VIA Individual Determination (AVID) Program  Academic English Mastery Curriculum materials and professional development as needed  Explore AP Support Program partnership with Equal Opportunity Schools AP/IB Equity and Excellence Project  Student events such as College visits History Day Spelling Bee Science Fair (not all inclusive)  (Duplicate from goal 1)

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

All six expected annual outcomes were met. Data is not yet available regarding our attendance and chronic absenteeism rates. The baseline data on those two measures will be used to carry forward this expected outcome for the 2015-2016 school year.

Goals were edited to align more closely to the district strategic plan and the LEA Plan.

Our graduation rate has increased and our dropout rate has decreased. Our graduation rate is above the state and national average and has increased significantly over the past three years. A transcript review process will be implemented to ensure this trend continues during 2015-2016. Additional emphasis will be focused on increasing our EL and Students with disabilities graduation rate.

Original GOAL from prior year LCAP:		ly	Related State and/or Local Priorities:  1 _ 2 _ 3 X 4 _ 5 _ 6 _ 7 <u>X</u> 8 X  COE only: 9 _ 10  Local : Specify
Goal Applies to:	Schools: All Applicable Pupil All Subgroups:		
Expected Annual Measurable Outcomes:	1.Engage parents in the development of a needs assessment 2. Conduct analysis of offerings/opportunities for parent participation 3. Offer specialized professional development for parents as determined by "Needs Assessments" 4. Develop a district level parent level engagement committee representative of district demographics 5. Increase student enrollment and achievement in GATE, Honors, AP/IB, and concurrent enrollment courses to reflect the demographics of the school 6. Increase acceptance rates to UC/CSU 7. Students complete a 7-Year Plan 8. All counselors meet with students to review individual student schedules for A-G completion 9. Create interim/common formative assessments 10. Increase passage rate of 10th grade students in the CAHSEE 11. Increase enrollment in CTE academies and pathways 12. Increase college readiness in ELA and math as measured by the EAP 13. Increase passing rate of AP exams 15. Increase enrollment in VAPA programs	Actual Annual Measurable Outcomes:	<ol> <li>Needs assessment completed</li> <li>The analysis of offerings/opportunities has not been completed.</li> <li>Professional development opportunities have been offered.</li> <li>The strategic planning committee has been implemented</li> <li>GATE enrollment increased from 1987 to 2,037</li> <li>Establish baseline</li> <li>Establish baseline</li> <li>Establish baseline</li> <li>Assessments were created</li> <li>2014 CAHSEE ELA pass rate 77% and Math 79%</li> <li>2,356 student are enrolled in CTE academies and pathways.</li> <li>2014 EAP ELA is 19.1%, Math is 9.7%</li> <li>A-G completion rate is 32.3</li> <li>AP passing rate is 32.6</li> <li>7,028 students are enrolled in VAPA</li> </ol>

	LCAP Year: 2014-15					
Planned Actions/	Services	Actual Actic	ons/Services			
	Budgeted Expenditures		Estimated Actual Annual Expenditures			
Increase parent involvement			Depart Apple and days			
X ALL  OR:   Low Income pupils   English Learners   Foster Youth   Redesignated fluent English proficient   Other Subgroups:(Specify)	Increase parent and community use of Parent Resource Center  Provide parent trainings on a variety of topics including but not limited to: A-G requirements Infinite Campus parent portal Graduation requirements The importance of attendance Seven (7) year plans School and district programs, policies, and resources	Scope of service:  X_ALL  OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)	Parent Ambassadors developing plan to increase parent and community use of Parent Resource Center(s)  Parent professional development being provided in all areas  Hired fourteen (14) parent ambassadors representative of the district student demographics			

Counselors conduct two checks a year to monitor student access to A-G courses			
Scope of service:	Hire four (4) additional counseling staff	Scope of service:	Hired additional counseling staff
X ALL  OR:   Low Income pupils   English Learners   Foster Youth   Redesignated fluent English proficient   Other Subgroups:(Specify)	\$230,000 (duplicate from goal 1)	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups: (Specify)	\$230,000
Monitor students college readiness			
Scope of service:  X ALL	All 10th grade students complete PSAT \$44,000	Scope of service:  X_ALL	All 10 <sup>th</sup> grade students completed PSAT \$44,000
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Support STEM programs at selected school sites: Northridge Elementary, Palm Middle School, Valley View High School \$100,000 (duplicate from goal 1)	OR:  _Low Income pupils  _English Learners  _Foster Youth  _Redesignated fluent English proficient  _Other Subgroups: (Specify)	Supported STEM programs at selected school sites: Northridge Elementary, Palm Middle School, Valley View High School \$100,000

Scope of service:   Implement IB program at Caryon Springs HS				
grade assessment of college and career readiness (Duplicate from goal 1) \$2 million LCFF	Canyon Springs HS Hire Coordinator a nd purchase resources needed to implement a Visual and Performing Arts (VAPA) program  Hire CTE Coordinator to expand CTE and pathways program  Expand athletic programs  Expand the dual immersion program  Provide six additional 1/6 class periods to increase middle school elective course access  Summer school will include credit recovery, D/F make-up acceleration at all secondary sites  Increase student enrollment in Online Programs to provide additional options for graduation  Purchase ReadiStep 8th grade assessment of college and career readiness (Duplicate from goal 1)	XALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluer	nt English proficient	program has been completed; however due to a late start the coordinator has not been hired.  CTE coordinator has not been hired as job description was upgraded to Director position.  Athletic programs expanded  Dual immersion program has been expanded  Middle schools were provided with additional 1/6 class periods.  Summer schools was expanded.  Enrollment in Online program was increased.  Readistep was purchased and implemented effectively.
	OHRY OHER BI HOYO SILE HERE	Canyon Springs HS Hire Coordinator a nd burchase resources needed to implement a Visual and Performing Arts (VAPA) program  Hire CTE Coordinator to expand CTE and pathways brogram  Expand athletic programs  Expand the dual mmersion program  Provide six additional 1/6 class periods to increase middle school elective course access  Summer school will nclude credit recovery, D/F make-up acceleration at all secondary sites  ncrease student enrollment in Online Programs to provide additional options for graduation  Purchase ReadiStep 8 <sup>th</sup> grade assessment of college and career readiness (Duplicate from goal 1)	Canyon Springs HS Hire Coordinator a nd ourchase resources needed to implement a Visual and Performing Arts (VAPA) program  Hire CTE Coordinator to expand CTE and pathways orogram  Expand athletic programs  Expand the dual mmersion program  Provide six additional 1/6 class periods to increase middle school elective course access  Summer school will include credit recovery, D/F make-up acceleration at all secondary sites  Increase student enrollment in Online Programs to provide additional options for graduation  Purchase ReadiStep 8th grade assessment of college and career readiness  Duplicate from goal 1)	Canyon Springs HS dire Coordinator a nd ourchase resources needed to implement a //isual and Performing Arts VAPA) program  dire CTE Coordinator to expand CTE and pathways orogram  Expand the dual mmersion program  Provide six additional 1/6 class periods to increase middle school elective course access  Summer school will noclude credit recovery, D/F make-up acceleration at all secondary sites  Increase student enrollment in Online Programs to provide additional options for graduation  Purchase ReadiStep 8th grade assessment of college and career readiness Duplicate from goal 1)

Provide a comprehensive English Language Development program TK-12 addressing language and academic needs for ELs  Scope of service:  X ALL  OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Evaluate the need for ELD instructional materials  Simultaneous implementation of the CCSS/ELD standards  Curriculum and unit development aligned to CCSS and ELD standards  Professional Development for teachers, administrators, and paraprofessionals on EL instructional strategies (i.e. scaffolding and differentiation  (duplicate from goal 1)	Scope of service:  XALL  OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficieOther Subgroups: (Specify)	Evaluated the need for ELD instructional materials  Implementation of CCSS/ELD standards is in progress  Curriculum and unit development aligned to CCSS and ELD standards is in progress  Professional Development for teachers, administrators, and paraprofessionals on EL instructional strategies (i.e. scaffolding and differentiation) was provided and is on-going
	No expenditures budgeted		\$540,000 Title III
Provide training to address the disproportionality of African American students in special education, discipline, and academic achievement			
Scope of service:  X ALL	Continue to implement the Disproportionality Stakeholder Committee	Scope of service: X_ALL	Disproportionality Stakeholder Committee is in place
OR:  _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups:(Specify)	Implement Positive Behavior Intervention Support (PBIS) at select sites  District Professional Development Specialist Support	OR:  _Low Income pupils  _English Learners  _Foster Youth  _Redesignated fluent English proficie  _Other Subgroups: (Specify)	PBIS implemented
	Targeted Professional Development in the areas of:		

Culture of Poverty Social Emotional Need Positive Behavior Intervention Support (PBIS)

Continue Direct Interactive Instruction(DII) and instructional rounds Using data effectively (not all inclusive)

Increased support for teachers including: Unconscious Bias Professional Development

Increased Counseling and Guidance Support Including: A-G monitoring Increased Graduation Status Checks

Systematic Response to Intervention (RTI) guidelines

Extended learning
Opportunities such as:
Credit Recovery
Intercession Programs
CAHSEE Preparation
SAT Preparation
AP Support
Increase Middle College
Enrollment
Accelerated Curriculum

Mentoring program Targeted recruitment for the Advancement VIA Individual Determination (AVID) Program

Academic English Mastery Curriculum materials and professional development as needed

Explore AP Support Program partnership with Equal Opportunity Schools AP/IB Equity and Excellence Project

Targeted Professional Development took place in all areas

Increased support for teachers was provided

Increased counseling and guidance support took place

RTI guidelines were provided

Extended learning opportunities were provided

Mentoring programs were provided as well as targeted recruitment for AVID

Academic Curriculum materials were provided

AP support programs are still being explored

Student events took place

		,		1 ago o i oi o
		Student events such as College visits History Day Spelling Bee Science Fair (not all inclusive) (Duplicate from Goal 1)		
		\$600,000 LCFF		\$600,000 LCFF
services, and expenditures will be made as a result of reviewing past progress and/or		s expected measurable outcomes were met. More work needs to be done in evaluating parent offerings. We online surveys which have proven to be only moderately successful. We continue to work on a measurement tool nice rates to UC/CSU. The completion of 7-Year Plans for students is still in progress.		
changes to goals?	An increased	,	the district strategic plan and the LEA Plan.  will be implemented by decreasing the student to crate is now in place.	ounselor ratio at all levels. In

## Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a district wide, school wide, countywide, or charter wide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a school site in the LCAP year, when using supplemental and concentration funds in a district wide or school wide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

## Total amount of Supplemental and Concentration grant funds calculated: \$56,724,923

For the 2015-2016 year, 84.84% of the students are unduplicated including low income, foster youth, and English learner pupils. \$56,724,923 of LCFF Supplemental and Concentration funds will be expended to support students. Based upon the needs of the unduplicated students, most of the supplemental and concentration dollars have been budgeted to be spent in an LEA-wide and/or school-wide manner. The needs of the targeted student populations influence the design of programs throughout the district so that all of our children receive high levels of instruction/acceleration/remediation. The expenditures have been allocated to improve and/or increase services for unduplicated students thereby serving all students

District expenditures are focused on:

Providing fifteen (15) flex days for the 2014-2015 school year for increased collaboration time for teachers and other school staff. Through our ongoing efforts to be competitive with our surrounding districts in salary and compensation we were able through our negotiation process to add flex days into our district calendar. Our district has never had a district wide opportunity for teacher collaboration of this magnitude. This provides a significant opportunity for us to collaborate and improve instruction leading to the closure of the achievement gap in our district. Our compensation package has allowed us to move into the number five position of the ten districts used for comparison purposes.

Additional district priorities identified in the 2015-2016 LCAP include additional support for English Language Learners, Parent empowerment activities, Expanded college and career activities, Professional Development Coaches assigned to individual school sites, Additional counselors to decrease the counselor to student ratio, Elementary enrichment program which includes art, music, and physical education, the expansion of our middle school band program, ten additional assistant principals to support school sites. A major improvement is the purchase of one-to-one devices for every 3<sup>rd</sup> through 12<sup>th</sup> grade classroom, maintaining and modernizing facilities.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.



The 23.88% proportionality percentage for increased or improved services is reflected in providing.

During the 2014-15 school year, MVUSD provided fifteen (15) flex days school year for increased collaboration time for teachers and other school staff. Our district has never had a district wide opportunity for teacher collaboration of this magnitude. This provided a significant opportunity for us to collaborate and improve instruction which is leading to the closure of the achievement gap in our district. Additional support focused in the area of English Learners, additional counselors, PBIS, AVID, and STEM and VAPA (at the elementary level) opportunities.

During the 15-16 school year, district wide collaboration will continue and focus on curriculum development and instructional strategies that will increase access for our unduplicated students, unconscious bias, data driven decision making, and closing the achievement gap through increased rigor with support. In addition, we have increased and /or expanded services in the following areas:

Support for English Language Learners

Mental health and positive behavior intervention and support

Career Technical Education (CTE) opportunities

Materials for science labs

Training, support and guidance from the district office to individual classrooms in order to target subgroups

Measures of academic progress assessment program

Resources for Foster Youth

Elementary AVID

Additional reductions in class size TK - 6

Additional counselors at secondary level

Expand VAPA opportunities at middle and high school

Additional mentoring and tutoring

Extended school day opportunities

PBIS

Access to technology

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

## LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
  - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).

- (f) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).

8-22-14 [California Department of Education]