LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Temecula Preparatory

CDS Code: 33751923330917

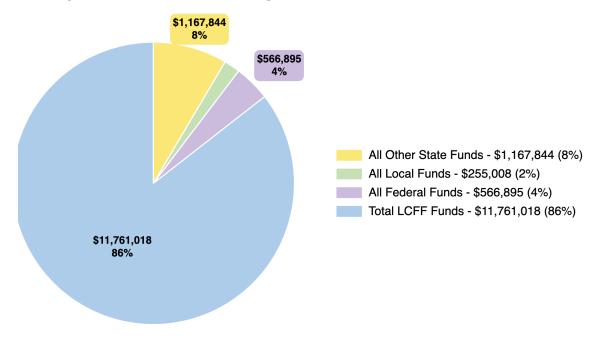
School Year: 2023-24

LEA Contact Information: Julie Fuller | jfuller@temeculaprep.com | 951-926-6776

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

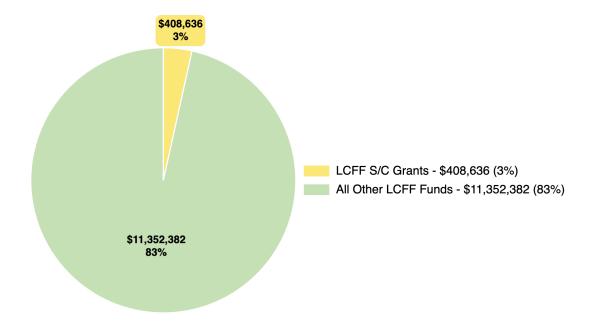
Budget Overview for the 2023-24 LCAP Year

Projected Revenue by Fund Source



Source	Funds	Percentage
All Other State Funds	\$1,167,844	8%
All Local Funds	\$255,008	2%
All Federal Funds	\$566,895	4%
Total LCFF Funds	\$11,761,018	86%

Breakdown of Total LCFF Funds



Source	Funds	Percentage
LCFF S/C Grants	\$408,636	3%
All Other LCFF Funds	\$11,352,382	83%

These charts show the total general purpose revenue Temecula Preparatory expects to receive in the coming year from all sources.

The total revenue projected for Temecula Preparatory is \$13,750,765, of which \$11,761,018 is Local Control Funding Formula (LCFF), \$1,167,844 is other state funds, \$255,008 is local funds, and \$566,895 is federal funds. Of the \$11,761,018 in LCFF Funds, \$408,636 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.

Budgeted Expenditures in the LCAP



This chart provides a quick summary of how much Temecula Preparatory plans to spend for 2023-24. It shows how much of the total is tied to planned actions and services in the LCAP.

Temecula Preparatory plans to spend \$13,158,224 for the 2023-24 school year. Of that amount, \$404,973 is tied to actions/services in the LCAP and \$12,753,251 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Major expenditures not included in the LCAP Planned Actions/Services are the following: Certificated and classified salaries and benefits, office materials & supplies, general liability insurance, utilities, accounting and business services, and district oversight fee.

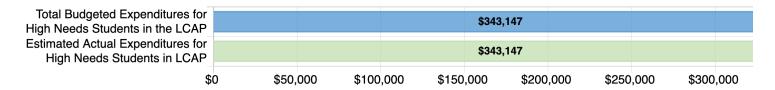
Increase or Improved Services for High Needs Students in the LCAP for the 2023-24 School Year

In 2023-24, Temecula Preparatory is projecting it will receive \$408,636 based on the enrollment of foster youth, English learner, and low-income students. Temecula Preparatory must describe how it intends to increase or improve services for high needs students in the LCAP. Temecula Preparatory plans to spend \$404,973 towards meeting this requirement, as described in the LCAP. The additional improved services described in the LCAP include the following:

TPS is working to improve the services provided for low-income students, ELs, and foster youth in a variety of ways. TPS continues to develop its MTSS and RTI programs to meet the needs of the low performing students. In addition, TPS provides additional instructional support for EL and reclassified EL students. Further, TPS is offering high needs students extended learning opportunities.

Update on Increased or Improved Services for High Needs Students in 2022-23

Prior Year Expenditures: Increased or Improved Services for High Needs Students



This chart compares what Temecula Preparatory budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Temecula Preparatory estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

In 2022-23, Temecula Preparatory's LCAP budgeted \$343,147 for planned actions to increase or improve services for high needs students. Temecula Preparatory actually spent \$343,147 for actions to increase or improve services for high needs students in 2022-23.

Instructions

LCFF Budget Overview for Parents Data Entry Instructions

These instructions are for the completion of the Local Control Funding Formula (LCFF) Budget Overview for Parents.

*NOTE: The "High Needs Students" referred to below are Unduplicated Students for LCFF funding purposes.

LEA Information

The LEA must enter the LEA name, county district school (CDS) code (14 digits), and LEA contact information (name, phone number and email address) in the corresponding blue boxes.

Coming School Year: This information is automatically generated.

Current School Year: This information is automatically generated.

Projected General Fund Revenue for the 2022-23 School Year

All amounts should be entered in the boxes below the corresponding amount title. The coming school year (as indicated above) means the fiscal year for which an LCAP is adopted or updated by July 1.

- Total LCFF Funds: This amount is the total amount of LCFF funding (including supplemental & concentration grants) the LEA estimates it will
 receive pursuant to California Education Code (EC) sections 2574 (for county offices of education) and 42238.02 (for school districts and charter
 schools), as applicable for the coming school year. This amount is the amount indicated in the Standardized Account Code Structure (SACS)
 Budget Fund Form 01, Column F, row A.1 (LCFF Sources).
- LCFF Supplemental & Concentration Grants: This amount is the total amount of LCFF supplemental and concentration grants the LEA estimates it will receive on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to California Code of Regulations, Title 5 (5 CCR) Section 15496(a)(5), pursuant to EC sections 2574 and 42238.02, as applicable for the coming school year.
- · All Other State Funds: This amount is the total amount of other state funds (do not include LCFF funds) the LEA estimates it will receive.
- · All Local Funds: This amount is the total amount of local funds and entitlements the LEA estimates it will receive.
- All Federal Funds: This amount is the total amount of federal funds (including all Every Student Succeeds Act Title funds) the LEA estimates it will receive

The total of the Projected General Fund Revenue should equal the amount indicated in the SACS Budget Fund Form 01, Column F, row A.5 (Total Revenues).

• Brief description for General Fund Expenditures: Briefly describe any of the General Fund Budget Expenditures for the current school year that are not included in the Local Control and Accountability Plan. The LEA's response for this prompt is limited to 450 characters.

Total Budgeted Expenditures for the 2022–23 School Year

- Total Budgeted General Fund Expenditures: This amount is the LEA's total budgeted General Fund expenditures for the coming school year as indicated on SACS Budget Fund Form 01, column F, Row B.9 (Total Expenditures). The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the California School Accounting Manual (http://www.cde.ca.gov/fg/ac/sa/). (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)
- Total Budgeted Expenditures in the LCAP: This is the total amount of budgeted expenditures for the planned actions to meet the goals included in the LCAP for the coming school year.
- Total Budgeted Expenditures for High Needs Students in the LCAP: This is the total amount of the LCFF funds budgeted to implement the
 planned actions and services included in the LCAP that are identified as contributing to the increased or improved services for high needs
 students pursuant to EC Section 42238.07.
- Expenditures Not in the LCAP: This amount is automatically calculated.
- Brief description for High Needs Students: If the amount in "Total Budgeted Expenditures for High Needs Students in the LCAP" is less than the amount in "LCFF Supplemental & Concentration Grants", a prompt will appear and the LEA must provide a brief description of the additional

actions it is taking to meet its requirement to increase or improve services for high needs students. *Note:* If no prompt appears, the LEA is not required to supply a description.

Expenditures for High Needs Students in the 2021–22 School Year

- Total Budgeted Expenditures for High Needs Students in the LCAP: This is the total amount of the LCFF funds budgeted to implement the planned actions and services included in the LCAP that are identified as contributing to the increased or improved services for high needs students pursuant to EC Section 42238.07 for the current school year.
- Actual Expenditures for High Needs Students in the LCAP: This is the total of the estimated actual expenditures of LCFF funds to implement the
 actions and services included in the LCAP that are identified as contributing to the increased or improved services for high needs students
 pursuant to EC Section 42238.07, as reflected in the Annual Update for the current LCAP year.
- Brief description for actual expenditures for high needs students: If the amount in "Total Budgeted Expenditures for High Needs Students in the
 LCAP" for the 2021–22 school year is greater than the amount in "Actual Expenditures for High Needs Students in LCAP", a prompt will appear
 and the LEA must provide a brief description of how the difference impacted the actions and services and overall increased or improved services
 for high needs students in the current fiscal year pursuant to EC Section 42238.07.
 Note: If no prompt appears, the LEA is not required to supply a description.

California Department of Education December 2021

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Temecula Preparatory	Julie Fuller Head of School	jfuller@temeculaprep.com 951-926-6776

Plan Summary 2023-24

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Temecula Preparatory School (TPS) is a public, charter school that serves approximately 1,100 students in grades TK-12 of the Temecula Valley Unified School District (TVUSD) and surrounding area. TPS began serving students during the 2000-01 school year. TPS seeks to enroll a diverse student population reflective of the district and community it serves.

Temecula Preparatory School's mission is to inspire students to become virtuous citizens, critical thinkers, and life-long learners through a classical education. The classical education curriculum focuses on the trivium, a teaching model that seeks to tailor the curriculum subject matter to each student's stage of cognitive development. The trivium emphasizes concrete thinking and memorization of facts in grades TK-4, analytical thinking and understanding of the subject matter in grades 5-8; and abstract thinking and articulation of the subject matter in high school. TPS has maintained a strong classical program while incorporating the Common Core State Standards. The classical curriculum, through high expectations, is an approach which is designed to encourage all students to rise to their maximum performance.

Central to all learning at TPS is the need to instill a "passion" for knowledge, a curiosity to know the unknown, to explore new areas, to expand the mind and open new doors to ideas built upon wisdom and knowledge acquired in and from the past. TPS believes this can be accomplished through a well-structured, safe, and caring environment. The teaching staff work to instill a passion for learning and inquisitiveness toward things beyond present knowledge. Support and consistency are enforced by all stakeholders, including caring teachers and staff, as well as parents.

Reflections: Successes

A description of successes and/or progress based on a review of the California School Dashboard (Dashboard) and local data.

The California School Dashboard for TPS revealed some great successes. In English Language Arts (ELA), except for our students with disabilities, all of our student groups were categorized in the high or very high performance categories. Our students with disabilities performed very well, however, compared to the state average for this student group, scoring 25.5 pts below standard when the average for the state is 97.3 pts below standard. In addition, our reclassified English Learners scored 33.1 pts above standard, almost identical to our English only students who scored 33.6 pts above standard, effectively closing the achievement gap for this student group.

In math, only one student group (students with disabilities) scored in the low or very low performance category. Even though our students with disabilities scored in the low category, their performance is not far from the average score of all California students. TPS students with disabilities scored 69.8 pts below standard, while the average for all California students is 51.7 pts below standard.

TPS's suspension rate of 1.6% is low, and this is particularly exciting to see since student behavior issues increased after the pandemic but are now getting better. This 1.6% suspension rate is actually lower than the school's pre-pandemic suspension rate of 1.8% in 2019.

Reflections: Identified Need

A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

TPS's chronically absent student rate of 25.5% places the school in the very high category. This level is quite concerning and a major problem at schools across the state since the pandemic. Currently the statewide average of chronically absent students is 30.0%. Many of the TPS student groups fell into the 'very high' chronically absent category, including Hispanic students, students of two or more races, socioeconomically disadvantaged students, students with disabilities, and white students. In order to address this issue, the school has worked hard to make the school environment as welcoming as possible using a variety of strategies. The school has added extra staff to address student behavior issues, including a new paraprofessional behavior specialist and a student conduct officer. These new staff, and all of our staff, are trained on using PBIS strategies to improve student conduct and create a positive campus environment. To this end, the school implemented an incentive program whereby students who exhibit virtuous behavior can earn 'virtue bucks' to purchase rewards. In addition, the school has developed timely and accurate processes to inform and follow up with parents whose children are chronically absent. The school has assigned the Office Manager to monitor chronic absenteeism and arrange SART meetings with parents so that the school Deans, the Director of Student Support Services, and the counselors can meet and talk with parents to identify why their children are not coming to school and collaboratively work on solutions to overcome those obstacles.

While many schools would be satisfied to have student groups performing in the 'medium' performance category in math, TPS is not satisfied with this result. Three student groups performed in the medium category: Hispanic students, socioeconomically disadvantaged students, and white students. In order to improve student performance, TPS has implemented a number of strategies. First, the school has built in more intervention time into the school day than ever before. In addition, these intervention times have been carefully developed to maximize the time that RTI teachers can spend with students. In addition, high school students who struggle in math have another entire period with teachers to review the material a second time and receive extra practice and homework support. Also, the school has placed an even greater emphasis on data analysis and teachers spend more time than ever analyzing student performance data and collaborating about how to meet individual student learning needs.

LCAP Highlights

A brief overview of the LCAP, including any key features that should be emphasized.

The goals of the TPS LCAP have not changed but will continue to focus on the two areas highlighted above as the most important needs of the school: 1) Improve the academic performance of our lower performing students, with a focus on the student subgroups performing below standard in math, and 2) decrease chronic absenteeism to improve student performance.

Despite the lingering impacts of the pandemic on students, the school is resolute in improving in these two areas. A variety of positive indicators suggests that the school is making progress on these fronts and will continue its efforts toward continual improvement.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

n/a

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

n/a

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

n/a

Engaging Educational Partners

A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.

As a school, we believe strongly in the importance of getting ideas and feedback from our stakeholders in order to inform our planning and decision making. For this reason, we conduct annual surveys of our parents, students, faculty, and staff in order to get feedback on how we are doing as a school. After these survey results are compiled and analyzed, they are shared at a public board meeting. We also solicit feedback from our stakeholders through a variety of meetings held throughout the year. We discuss and get feedback, for example, from our upper and lower school faculty meetings, Classical Education Committee, Parent and Teacher Support Group (PATS) meetings, our parent coffees with the Head of School, and public comment during our board meetings, and our annual LCAP and strategic planning meetings. In addition, because our board of directors is comprised of parents and community members, the discussion at board meetings provides the school administration another important source of feedback.

The information gathered from the surveys and meetings described above, along with our student performance data, is used to inform the drafting of the LCAP which is then presented at a public hearing before being finalized.

A summary of the feedback provided by specific educational partners.

Parents: TPS parents expressed high degrees of satisfaction with the school in general. Parents particularly reported satisfaction with the quality of the school's instruction and the care and respect given to students by the teachers and staff. While parents overwhelming reported that they feel their children are safe at the TPS campus, a number of parents noted that they wanted more staff on hand during student drop-off and pick up times because of the high amount of student and traffic movement. Based on this feedback, the school was able to adjust the schedules of two staff members so that more trained staff could be out in the loop to help ensure the safety of students during these times.

Faculty: TPS teachers reported high levels of satisfaction in their abilities to meet the learning needs of all levels of students as well as students with disabilities and English language learners. Teachers also

expressed satisfaction with their understanding of the school's Classical Education Curriculum, training and support to teach the Classical Education Curriculum, and the quality and quantity of educational materials. TPS teachers expressed less satisfaction with how well TPS students follow the school's rules.

Students: TPS students reported satisfaction with their teachers, school safety, academic support, and the care and respect they receive from the faculty and staff. Students, however, reported less satisfaction when asked if TPS students treat each other nicely.

A description of the aspects of the LCAP that were influenced by specific input from educational partners.

Parents: while parents expressed satisfaction with the academic supports available to their children, some noted that they were not aware of such supports. Because the school wants to ensure that all parents (and students) are aware of the academic supports available to them, the school will be making a concerted effort to highlight these resources in future parent communications. Such communications may help to increase student participation in teacher office hours, after school tutoring, and other supports and therefore help the school meet its goal of improving the academic performance of lower performing students.

Faculty and Students: both TPS faculty and students both noted similar concerns about student behavior, that students were not meeting expectations with following school rules nor meeting expectations in how they are treating their fellow students. Both of these stakeholder concerns have convinced the school's leadership that this year's staffing additions (a Paraprofessional Behavior Specialist and Student Conduct Officer) cannot be a single year strategy but need to be continued and funded for the long-term. These efforts to improve student behaviors will help make the TPS campus environment more positive and friendly and therefore are critical to the school's goal of improving attendance and decreasing chronic absenteeism.

Goals and Actions

Goal

Goal #	Description
Goal 1	Improve the academic performance of our lower performing students, with a focus on the student subgroups performing below standard in math

An explanation of why the LEA has developed this goal.

In reviewing our student performance data, we recognized that there is a performance gap between some of our student subgroups and our overall student population. In math, students with disabilities, socio-economically disadvantaged students, and Hispanic students performed below standard and this is in contrast to our overall student population, which performed above standard in math.

Measuring and Reporting Results

Metric #	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
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CAASSP math scores of each student subgroup scoring below standard

Based on 2019 Dashboard when the last CAASP scores were last available: Students w/ disabilities 64.9 points below standard Economically disadvantaged students: 20.9 points below standard Hispanic students: 14.7 points below standard

Because of changes in the way the data was made available, test results were analyzed on student subgroups meeting or exceeded standards rather than distance from standard: -Students w/ disabilities: 40% met or exceeded standards in 2020-21 vs 40% in 2018-19:0% change -Economically Disadvantage d students: 39% met or exceeded standards in 2020-21 vs 39% in 2018-19:0% change -

2020-21 vs

41% in 2018-

dards (4% in-

crease from

Math Results based on 2022 Dashboard and CAASP results: -Students w/ disabilities 69.8 points below standard (5.1 pts below 2019), 32% met or exceeded standards (8% decrease than previous year) -Economically disadvantaged students: 21.4 points below standard (.5 pts below 2019), 34% met or exceeded standards (5% decrease from previous year) -Hispanic students: 17.9 points below Hispanic: stustandard (3.2 dents: 39% pts below 2019), 43% met or exceeded stanmet or exdards in ceeded stan-

[Intentionally Blank]

For each of the student subgroups that are below standard in math, make progress toward the standard from prior year as measured by CAASSP assessments and shown on the school's Dashboard.

,			artiment of Education (10)		
		19: 2% decrease	previous year)		
Number of high school students needing summer school for credit recovery for failed classes.	2019: 70 high school stu- dents needed summer school	2022: 80 high school stu- dents needed summer school	2023: 56 high school stu- dents needed summer school	[Intentionally Blank]	Decrease the number of students needing credit recovery by 10% (7 students) each year.

Actions

Action #	Title	Description		Contribu ting
Action #1	Maintain in- creased RTI staffing to support our lower per- forming students	We grew our Response to Intervention (RTI) department to provide additional academic support to the growing number of students who need extra support. Using a data driven approach, the RTI department and classroom teachers will identify students who need help and then provide targeted support to get them back on track.	\$72,653 .00	Yes
Action #2	Assess students to identify learning gaps	By using a reliable, standardized assessment tool to assess all students early on in the school year and reassess later in the year, we will be able to identify knowledge and skill gaps, implement interventions to address those gaps, and then reassess to see if the interventions were successful.	\$0.00	Yes
Action #3	Build in dedicated intervention time to the school week	By structuring a time during the school day for academic interventions, we will be able to address the needs of students who need extra support. This is especially important for students who, for one reason or another, are unable to stay after school for tutoring.	\$68,129 .00	Yes

Action #	Title	Description	Total Funds	Contribu ting
Action #4	Continue with the regular analysis of student performance data	In order to adequately address gaps in students' learning, it is critical for faculty and staff to spend time analyzing student performance data. Through this analysis, we are able to identify student academic needs, implement strategic supports, and monitor progress.	\$51,671 .00	Yes
Action #5	Build out our Multi-Tiered System of Support (MTSS) program	We utilize a Multi-Tiered System of Support (MTSS) to provide support to students who are struggling. In order to make this system more effective, we will be taking a number of actions that will include, among other things, better defining the core Tier I, Tier II, and Tier III interventions available at our school so the options are clear to everyone on staff, expanding the number of interventions available, and training our staff as we expand and improve our MTSS program.	\$156,51 3.00	Yes

Goal Analysis 2022-23

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

While in previous years increasing RTI support meant adding more staff, this year we were able to increase RTI support by carefully coordinating schedules in order to maximize the time the RTI staff was able to spend with students most in need of support. In addition, this year RTI support has also come from traditional classroom teachers who have taken on support classes to provide additional instruction and tutoring in the classes with traditionally high failure rates, such as algebra and geometry.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between budgeted expenditures and actual expenditures.

An explanation of how effective the specific actions were in making progress toward the goal.

Temecula Prep invested heavily in the actions listed above: increasing RTI support, assessing students 3 times per year to identify learning gaps, dedicating intervention time into the school week, analyzing student performance data, and building out our MTSS program. Despite all of the efforts to improve math scores, student performance on math assessments dipped slightly from the previous year. These outcomes do not signal that the actions were not effective, however. On the contrary, whereas the CAASP math results statewide dropped significantly because of the impact of the Covid pandemic, the math results of Temecula Prep students dropped significantly less. If not for the increased focus on supporting our lower performing students, the school's scores would likely have mirrored the more negative outcomes that most schools in the state experienced. Therefore, by comparison, Temecula Prep was able to produce favorable outcomes.

While increasing RTI staffing, intervention time, and other structural changes were critical at Temecula Prep for closing the achievement gap, equally important has been the efforts made by the teachers to increase their cooperation with the RTI staff, spend more dedicated time on analyzing test results, and thinking creatively to address the needs of struggling students. As the school has more lower performing students than in the past, it has been gratifying to see the teachers and staff adjust to the circumstances and take on this challenge.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on our reflections of prior practices, we have found that academic supports for students that are optional and/or outside of the standard school day were not having the impact that we had hoped (e.g. before/after school tutoring, office hours, etc.). While these supports do play an important role and are effective for some students, we have found that the students most in need of academic supports are best served through additional time and attention during the school day and, consequently, we adjusted accordingly to meet these student needs.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description
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Goal 2	Decrease chronic absenteeism to improve student success.
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An explanation of why the LEA has developed this goal.

This goal was developed because our chronic absenteeism rate has increased as shown in our school's Dashboard report and has become particularly high among our low-income students.

Measuring and Reporting Results

Metric#	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023-24
Chronic absen- teeism rate	2019 dash- board: 5.7% chronic ab- senteeism rate	2021: 22.8% chronic ab- senteeism rate	2022: 25.5% chronic ab- senteeism rate	[Intentionally Blank]	Decrease chronic ab- senteeism rate to pre- covid levels.
Chronic absenteeism rate of socio-economically disadvantaged students	2019 dash- board: 11.7% chronically absent	2021: 18.4% chronically absent	2022: 27.7% chronically absent	[Intentionally Blank]	Decrease the chronically absent rate of our low income students to the pre-covid rate of all students.

Actions

Action #	Title	Description	Total Funds	Contribu ting
Action #1	Add an Attendance Officer position to our staff	The new attendance officer staff position will be responsible for tracking attendance, identifying truant students in real time, and communicating and strategizing with parents, students, and staff to improve attendance rates.	\$44,634 .00	No
Action #2	Implement and use a more sophisticated truancy tracking system	With an increased truancy rate, we recognize a need to implement and use a system that provides more timely information to teachers and administrators regarding student truancies and allow for more immediate communication and follow up with parents.	\$0.00	No
Action #3	Further develop PBIS program to encourage stu- dent attendance	The further development of our Positive Behavioral Interventions and Supports (PBIS) program will provide faculty and staff with a wider variety of strategies to address chronic absenteeism. When these strategies are implemented with consistency throughout the school, we will be able to improve both student engagement and attendance.	\$11,373 .00	Yes

Goal Analysis 2022-23

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

As we reviewed the needs of our students and families, we decided to add an office manager position to our front office rather than an attendance officer. While the title and some of the duties changed, the responsibilities intended for the attendance officer were built into the job responsibilities of the office manager so we were able to achieve the same intended results.

In addition, in order to ensure that our practices and procedures regarding student absences were clear and consistent, we revamped our student attendance policy and had the new version approved by our board of directors. The new policy provides more clarity for both our staff and our families and provides more detail about the process we use to address student absenteeism. We believe updating the policy was a very important step to institutionalizing the effective practices we have put into place and wanted to make sure that these practices were codified and not lost in the future.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

For Goal 2, Action 1: the school decided that the best way to have the attendance accounting work completed was to hire an Office Manager who would be responsible for these tasks rather hiring an Attendance Officer. This structure for the school's office/administrative team has proven effective.

An explanation of how effective the specific actions were in making progress toward the goal.

Compared to the school's unusually high chronic absenteeism rate of 25.5% in 2021-22 as shown on our dashboard and reported as our Year 2 results, during the current 2022-23 school year our chronic absenteeism rate has dropped (though finalized percentages and student subgroup performance will not be available until the release of next year's dashboard). Following up with a high degree of fidelity with parents when their students are truant and working with parents and students to find solutions to the challenges they face in getting to school and getting to classes on time have been an important part of the follow through in addressing chronic absenteeism. This would not have been possible without adding a position to our front office staff to ensure our policies and procedures are being followed in a timely and consistent manner.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

As part of Action #3, developing our PBIS program to encourage student attendance, our student services department implemented a program to recognize and reward positive student behaviors on campus. The program was piloted with our lower school students and due to the popularity of the program and the positive response from staff and students, we have begun to expand the program into the upper school and plan to continue with this expansion during the upcoming school year. This program is part of our larger strategy to further increase the positivity on our school campus which research has shown helps improve student attendance.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2023-24

Projected LCFF Base Grant	Projected LCFF Supplemental and/or Concentration Grants	Projected Additional LCFF Concentration Grant (15 percent)
\$9,749,431.00	\$353,103.00	\$0.00

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
3.49%	0%	\$0.00	3.49%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

Temecula Preparatory School is a school that relies on data to drive our decision making and are able to not only analyze the overall performance of our student body, by also performance results by grade level and by student subgroups. Through this process, we are able to carefully monitor our foster youth, English learners, and low-income students and ensure that their needs are reflected when we formulate our LCAP goals. Through our Classical Education program, our curriculum is designed to build off of students' prior knowledge and to go deeper into content and skills acquisition with each passing year. Our classroom teachers work closely together to understand where students left off the prior year and where they need to be the next year to ensure that we provide a vertically aligned program. This system works very well and for those students who need some extra support along the way, we have developed a tiered support structure to address their needs, with classroom teachers, instructional specialists, counselors, and other

staff members providing a wide variety of Tier 1, Tier 2, and Tier 3 interventions as needed. At Temecula Preparatory School, we firmly believe that all students can succeed and we keep in the forefront of our minds the needs of all our students and their varying needs with every program we offer.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

TPS strives to remove barriers to learning and ensure that all students have equal access to a quality education. Actions that we have identified in the LCAP to increase or improve services for foster youth, English learners, and low-income students are intended to ensure that these students are provided the additional support necessary to be successful. Examples of actions that increase or improve services for these students are outlined below:

- increase RTI services
- assess students to identify and target learning gaps
- provide dedicated intervention time during the school week
- analyze student performance data
- build out our MTSS program
- further develop PBIS program to encourage student attendance

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

n/a

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students		
Staff-to-student ratio of certificated staff providing direct services to students		

2023-24 Total Planned Expenditures Table

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non- Personnel
Totals	\$360,339.0 0	\$0.00	\$0.00	\$44,634.00	\$404,973.0 0	\$404,973.0 0	\$0.00

Goa I#	Acti on #	Action Title	Student Group(s)	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	1	Maintain increased RTI staffing to support our lower performing students	foster youth, EL, socio-eco- nomically disadvan- taged	\$72,653.0 0	\$0.00	\$0.00	\$0.00	\$72,653.0 0
1	2	Assess students to identify learning gaps	foster youth, EL, socio-eco- nomically disadvan- taged	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
1	3	Build in dedicated interven- tion time to the school week	foster youth, EL, socio-eco- nomically disadvan- taged	\$68,129.0 0	\$0.00	\$0.00	\$0.00	\$68,129.0 0
1	4	Continue with the regular analysis of student perfor- mance data	foster youth, EL, socio-eco- nomically disadvan- taged	\$51,671.0 0	\$0.00	\$0.00	\$0.00	\$51,671.0 0

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Goa	Acti on #	Action Title	Student Group(s)	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	5	Build out our Multi- Tiered System of Support (MTSS) program	foster youth, EL, socio-eco- nomically disadvan- taged	\$156,513. 00	\$0.00	\$0.00	\$0.00	\$156,513. 00
2	1	Add an Attendanc e Officer position to our staff	foster youth, EL, socio-eco- nomically disadvan- taged	\$0.00	\$0.00	\$0.00	\$44,634.0 0	\$44,634.0 0
2	2	Implement and use a more so- phisticated truancy tracking system	foster youth, EL, socio-eco- nomically disadvan- taged	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2	3	Further develop PBIS pro- gram to encourage student atten- dance	foster youth, EL, socio-eco- nomically disadvan- taged	\$11,373.0 0	\$0.00	\$0.00	\$0.00	\$11,373.0 0

2023-24 Contributing Actions Tables

		3.		Total			Planned
		Projected		Percentage			Percentage
	2.	Percentage	LCFF	to Increase	4. Total	5. Total	to Increase
1.	Projected	to Increase		or Improve	Planned	Planned	or Improve
	LCFF	or improve	Carryover -	Services	Contributin	Percentage	Services
Projected LCFF Base	Supplemen	Services	Percentage (Percent-	for the	g	of	for the
Grant	tal and/or	for the	age from	Coming	Expenditur	Improved	Coming
Grant	Concentrat	Coming	Prior Year)	School	es (LCFF	Services	School
	ion Grants	School	riioi ieaij	Year (3 +	Funds)	(%)	Year (4 di-
		Year (2 di-		Carryover			vided by 1
		vided by 1)		%)			plus 5)
\$9,749,43 1.00	\$353,103. 00	3.62%	0.00%	3.62%	\$360,339. 00	0.00%	3.70%

Totals by Type	Total LCFF Funds	Total Funds
Total:	\$360,339.00	\$360,339.00
LEA-wide Total:	\$0.00	\$0.00
Limited Total:	\$0.00	\$0.00
Schoolwide Total:	\$360,339.00	\$360,339.00

	Acti on #	Action Title	Contributin g to Increased or Improved Services?	Scope	Unduplicat ed Student Group(s)		Planned Expenditur es for Contributin g Actions (LCFF Funds)	Percentage of
1	1	Maintain increased RTI staffing to support our lower performing students	Yes	Schoolwid e	foster youth, EL, socio-eco- nomically disadvan- taged	single site LEA	\$72,653.0 0	0%

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Go I i	a Acti ‡ on #	Action Title	Contributin g to Increased or Improved Services?	Scope	Unduplicat ed Student Group(s)		Planned Expenditur es for Contributin g Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	2	Assess students to identify learning gaps	Yes	Schoolwid e	foster youth, EL, socio-eco- nomically disadvan- taged	single site LEA	\$0.00	0%
1	3	Build in dedicated interven- tion time to the school week	Yes	Schoolwid e	foster youth, EL, socio-eco- nomically disadvan- taged	single site LEA	\$68,129.0 0	0%
1	4	Continue with the regular analysis of student perfor- mance data	Yes	Schoolwid e	foster youth, EL, socio-eco- nomically disadvan- taged	single site LEA	\$51,671.0 0	0%
1	5	Build out our Multi- Tiered System of Support (MTSS) program	Yes	Schoolwid e	foster youth, EL, socio-eco- nomically disadvan- taged	single site LEA	\$156,513. 00	0%

Goa	Acti on #	Action Title	Contributin g to Increased or Improved Services?		Unduplicat ed Student Group(s)		Planned Expenditur	Planned Percentage of Improved Services (%)
2	3	Further develop PBIS pro- gram to encourage student atten- dance	Yes	Schoolwid e	foster youth, EL, socio-eco- nomically disadvan- taged	single site LEA	\$11,373.0 0	0%

2022-23 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (To- tal Funds)
Totals	\$404,973.00	\$73,000.00

Year 's Goa	Last Year 's Acti on #	Action Title	Contributed to Increased or Improved Services?	Last Year's Total Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1	Increase RTI sup- port for our lower performing students	Yes	\$72,653.00	\$73,000.00
1	2	Assess students to identify learning gaps	Yes	\$0.00	\$0.00
1	3	Build in dedicated intervention time to the school week	Yes	\$68,129.00	\$0.00
1	4	Continue with the regular analysis of student performance data	Yes	\$51,671.00	\$0.00
1	5	Build out our Multi- Tiered System of Support (MTSS) program	Yes	\$156,513.00	\$0.00
2	1	Add an Attendance Officer position to our staff	No	\$44,634.00	\$0.00
2	2	Implement and use a more sophisticated truancy tracking system	No	\$0.00	\$0.00

Goa	Year 's	Action Title	Contributed to Increased or Improved Services?	Last Year's Total Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	3	Further develop PBIS program to encourage student attendance	Yes	\$11,373.00	\$0.00

2022-23 Contributing Actions Annual Update Table

Totals	al and/or	4. Total Planned Contributin g Expenditur es (LCFF Funds)	es for	Difference Between Planned and Estimated Actual Expenditur es for Contributin g Actions (Subtract 4 from 7)	Services	Percentage	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
Totals	\$378,252.0 0	\$360,339.0 0	\$380,000.0 0	\$-19,661.0 0	0.00%	0.00%	0.00%

		Action Title	Contributed to Increased or Improved Services?	Last Year's Total Planned Expenditures for Contributing Actions(LCF F Funds)	Tor Contributing	Percentage	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1	Increase RTI support for our lower performing students	Yes	\$0.00	\$0.00	0.00%	0.00%
1	2	Assess students to identify learning gaps	Yes	\$0.00	\$40,000.00	0.00%	0.00%
1	3	Build in dedicated intervention time to the school week	Yes	\$68,129.00	\$119,000.00	0.00%	0.00%

Last Year 's Goa	Last Year 's Acti on #	Action Title	Contributed to Increased or Improved Services?	Last Year's Total Planned Expenditures for Contributing Actions(LCF F Funds)	for Contributing	Planned Percentage	Estimated Actual Percentage of Improved Services (Input Percentage)
1	4	Continue with the reg- ular analysis of student performance data	Yes	\$51,671.00	\$52,000.00	0.00%	0.00%
1	5	Build out our Multi-Tiered System of Support (MTSS) program	Yes	\$156,513.00	\$157,000.00	0.00%	0.00%
2	3	Further develop PBIS program to encourage student attendance	Yes	\$11,373.00	\$12,000.00	0.00%	0.00%

2022-23 LCFF Carryover Table

Totals	Grant (Input	d Actual LCFF Supplem ental	ge (Input Percenta ge from Prior Year)	Improve Services for the	ures for Contribu ting Actions (LCFF Funds)	Estimate d Actual Percenta ge of Improve d	11. Estimate d Actual Percenta ge of Increase d or Improve d Services (7 divided by 9, plus 8)	12. LCFF Carryove r — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryove r — Percenta
Totals	\$10,431 ,657.00	\$378,25 2.00	0.00%	3.63%	\$380,00 0.00	0.00%	3.64%	No carry- over	No carry- over

Instructions

- Plan Summary
- Engaging Educational Partners
- Goals and Actions
- Increased or Improved Services

For additional questions or technical assistance related to the completion of the LCAP template, please contact the local COE, or the California Department of Education's (CDE's) Local Agency Systems Support Office by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- Comprehensive Strategic Planning: The process of developing and annually updating the LCAP supports comprehensive strategic planning (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- Meaningful Engagement of Educational Partners: The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- Accountability and Compliance: The LCAP serves an important accountability function because aspects of the LCAP template require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).

 Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the

outcome of their LCAP development process, which should: (a) reflect comprehensive strategic planning (b) through meaningful engagement

with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP

template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging

educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the

school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066,

52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted

and actual expenditures are aligned.

The revised LCAP template for the 2021–22, 2022–23, and 2023–24 school years reflects statutory changes made through Assembly Bill 1840

(Committee on Budget), Chapter 243, Statutes of 2018. These statutory changes enhance transparency regarding expenditures on actions

included in the LCAP, including actions that contribute to meeting the requirement to increase or improve services for foster youth, English

learners, and low-income students, and to streamline the information presented within the LCAP to make adopted LCAPs more accessible for

educational partners and the public.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through

grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved

opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended

to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the

strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the California School Dashboard (Dashboard), how is the LEA

using its budgetary resources to respond to TK-12 student and community needs, and address any

performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions that the LEA believes, based on input gathered from educational partners,

research, and experience, will have the biggest impact on behalf of its TK-12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when

developing the LCAP and completing the LCAP itself. Additionally, information is included at the beginning of each section emphasizing the

purpose that each section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to provide a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included in the subsequent sections of the LCAP.

Requirements and Instructions

General Information

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA. For example, information about an LEA in terms of geography, enrollment, or employment, the number and size of specific schools, recent community challenges, and other such information as an LEA wishes to include can enable a reader to more fully understand an LEA's LCAP.

Reflections: Successes

Based on a review of performance on the state indicators and local performance indicators included in the Dashboard, progress toward LCAP goals, local self-assessment tools, input from educational partners, and any other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying specific examples of how past increases or improvements in services for foster youth, English learners, and low-income students have led to improved performance for these students.

Reflections: Identified Need

Referring to the Dashboard, identify: (a) any state indicator for which overall performance was in the "Red" or "Orange" performance category or any local indicator where the LEA received a "Not Met" or "Not Met for Two or More Years" rating AND (b) any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these areas of low performance and performance gaps? An LEA that is required to include a goal to address one or more consistently low-performing student groups or low-performing schools must identify that it is required to include this goal and must also identify the applicable student group(s) and/or school(s). Other needs may be identified using locally collected data including data collected to inform the self-reflection tools and reporting local indicators on the Dashboard.

LCAP Highlights

Identify and briefly summarize the key features of this year's LCAP.

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified:

Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools:

Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness:

Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public understand how the LEA engaged educational partners and the impact of that engagement. LEAs

are encouraged to keep this goal in the forefront when completing this section.

Statute and regulations specify the educational partners that school districts and COEs must consult when developing the LCAP: teachers, principals, administrators, other school personnel, local bargaining units of the LEA, parents, and students. Before adopting the LCAP, school districts and COEs must share it with the Parent Advisory Committee and, if applicable, to its English Learner Parent Advisory Committee. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Statute requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and students in developing the LCAP. The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and districtlevel goals and actions.

Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the following web page of the CDE's website: https://www.cde.ca.gov/re/lc/.

Requirements and Instructions

Below is an excerpt from the 2018–19 *Guide for Annual Audits of K–12 Local Education Agencies and State Compliance Reporting*, which is provided to highlight the legal requirements for engagement of educational partners in the LCAP development process:

Local Control and Accountability Plan:

For county offices of education and school districts only, verify the LEA:

- a. Presented the local control and accountability plan to the parent advisory committee in accordance with Education Code section 52062(a)(1) or 52068(a)(1), as appropriate.
- b. If applicable, presented the local control and accountability plan to the English learner parent advisory committee, in accordance with Education Code section 52062(a)(2) or 52068(a)(2), as appropriate.
- c. Notified members of the public of the opportunity to submit comments regarding specific actions and expenditures proposed to be included in the local control and accountability plan in accordance with Education Code section 52062(a)(3) or 52068(a) (3), as appropriate.
- d. Held at least one public hearing in accordance with Education Code section 52062(b)(1) or 52068(b)(1), as appropriate.
- e. Adopted the local control and accountability plan in a public meeting in accordance with Education Code section 52062(b)(2) or 52068(b)(2), as appropriate.

Prompt 1: "A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP."

Describe the engagement process used by the LEA to involve educational partners in the development of the LCAP, including, at a minimum, describing how the LEA met its obligation to consult with all statutorily required educational partners as applicable to the type of LEA. A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

Prompt 2: "A summary of the feedback provided by specific educational partners."

Describe and summarize the feedback provided by specific educational partners. A sufficient response to this prompt will indicate ideas, trends, or inputs that emerged from an analysis of the feedback received from educational partners.

Prompt 3: "A description of the aspects of the LCAP that were influenced by specific input from educational partners."

A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. The response must describe aspects of the LCAP that were influenced by or developed in response to the educational partner feedback described in response to Prompt 2. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP. For the purposes of this prompt, "aspects" of an LCAP that may have been influenced by educational partner input can include, but are not necessarily limited to:

- Inclusion of a goal or decision to pursue a Focus Goal (as described below)
- Inclusion of metrics other than the statutorily required metrics
- Determination of the desired outcome on one or more metrics
- Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
- Inclusion of action(s) or a group of actions
- Elimination of action(s) or group of actions
- Changes to the level of proposed expenditures for one or more actions
- Inclusion of action(s) as contributing to increased or improved services for unduplicated services
- Determination of effectiveness of the specific actions to achieve the goal
- · Determination of material differences in expenditures
- Determination of changes made to a goal for the ensuing LCAP year based on the annual update process

Determination of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal should be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs should consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard in determining whether and how to prioritize its goals within the LCAP.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a
 fewer number of metrics to measure improvement. A Focus Goal statement will be time
 bound and make clear how the goal is to be measured.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

At a minimum, the LCAP must address all LCFF priorities and associated metrics.

Focus Goal(s)

Goal Description: The description provided for a Focus Goal must be specific, measurable, and time bound. An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach. The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA has chosen to prioritize this goal. An explanation must be based on Dashboard data or other locally collected data. LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners. LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Broad Goal

Goal Description: Describe what the LEA plans to achieve through the actions included in the goal. The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the

goal. The goal description organizes the actions and expected outcomes in a cohesive and consistent manner. A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Goal Description: Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP. Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP. The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Explanation of why the LEA has developed this goal: Explain how the actions will sustain the progress exemplified by the related metrics.

Required Goals

In general, LEAs have flexibility in determining what goals to include in the LCAP and what those goals will address; however, beginning with the development of the 2022–23 LCAP, LEAs that meet certain criteria are required to include a specific goal in their LCAP.

Consistently low-performing student group(s) criteria: An LEA is eligible for Differentiated Assistance for three or more consecutive years based on the performance of the same student group or groups in the Dashboard. A list of the LEAs required to include a goal in the LCAP

based on student group performance, and the student group(s) that lead to identification, may be found on the CDE's Local Control Funding Formula web page at https://www.cde.ca.gov/fg/aa/lc/.

- Consistently low-performing student group(s) goal requirement: An LEA meeting the consistently low-performing student group(s) criteria must include a goal in its LCAP focused on improving the performance of the student group or groups that led to the LEA's eligibility for Differentiated Assistance. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, this student group or groups. An LEA required to address multiple student groups is not required to have a goal to address each student group; however, each student group must be specifically addressed in the goal. This requirement may not be met by combining this required goal with another goal.
- Goal Description: Describe the outcomes the LEA plans to achieve to address the needs of, and improve outcomes for, the student group or groups that led to the LEA's eligibility for Differentiated Assistance.
- Explanation of why the LEA has developed this goal: Explain why the LEA is required to
 develop this goal, including identifying the student group(s) that lead to the LEA being
 required to develop this goal, how the actions and associated metrics included in this goal
 differ from previous efforts to improve outcomes for the student group(s), and why the LEA
 believes the actions, metrics, and expenditures included in this goal will help achieve the
 outcomes identified in the goal description.

Low-performing school(s) criteria: The following criteria only applies to a school district or COE with two or more schools; it does not apply to a single-school district. A school district or COE has one or more schools that, for two consecutive years, received the two lowest performance levels on all but one of the state indicators for which the school(s) receive performance levels in the Dashboard and the performance of the "All Students" student group for the LEA is at least one performance level higher in all of those indicators. A list of the LEAs required to include a goal in the LCAP based on school performance, and the school(s) that lead to identification, may be found on the CDE's Local Control Funding Formula web page at https://www.cde.ca.gov/fg/aa/lc/.

- Low-performing school(s) goal requirement: A school district or COE meeting the low-performing school(s) criteria must include a goal in its LCAP focusing on addressing the disparities in performance between the school(s) and the LEA as a whole. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, the students enrolled at the low-performing school or schools. An LEA required to address multiple schools is not required to have a goal to address each school; however, each school must be specifically addressed in the goal. This requirement may not be met by combining this goal with another goal.
- Goal Description: Describe what outcomes the LEA plans to achieve to address the disparities in performance between the students enrolled at the low-performing school(s) and the students enrolled at the LEA as a whole.
- Explanation of why the LEA has developed this goal: Explain why the LEA is required to
 develop this goal, including identifying the schools(s) that lead to the LEA being required to
 develop this goal; how the actions and associated metrics included in this goal differ from
 previous efforts to improve outcomes for the school(s); and why the LEA believes the actions,
 metrics, and expenditures included in this goal will help achieve the outcomes for students
 enrolled at the low-performing school or schools identified in the goal description.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes. LEAs are encouraged to identify metrics for specific student groups, as appropriate, including expected outcomes that would reflect narrowing of any existing performance gaps.

Include in the baseline column the most recent data associated with this metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2019 Dashboard for the baseline of a metric only if that data represents the most recent available (e.g. high school graduation rate).

Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently

submitted to CALPADS. Because final 2020–21 outcomes on some metrics may not be computable at the time the 2021–24 LCAP is adopted (e.g., graduation rate, suspension rate), the most recent data available may include a point in time calculation taken each year on the same date for comparability purposes.

The baseline data shall remain unchanged throughout the three-year LCAP.

Complete the table as follows:

- Metric: Indicate how progress is being measured using a metric.
- **Baseline:** Enter the baseline when completing the LCAP for 2021–22. As described above, the baseline is the most recent data associated with a metric. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 1 Outcome:** When completing the LCAP for 2022–23, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 2 Outcome:** When completing the LCAP for 2023–24, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- Year 3 Outcome: When completing the LCAP for 2024–25, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above. The 2024–25 LCAP will be the first year in the next three-year cycle. Completing this column will be part of the Annual Update for that year.
- Desired Outcome for 2023-24: When completing the first year of the LCAP, enter the
 desired outcome for the relevant metric the LEA expects to achieve by the end of the 2023–
 24 LCAP year.

Metric	Baseline	Year 1	Year 2	Year 3	Desired Outcome for
		Outcome	Outcome	Outcome	Year 3 (2023- 24)

		Enter informa-	Enter informa-	Enter informa-	Enter informa-
Enter informa-	Enter informa-	tion in this box			
tion in this box	tion in this box	when complet-	when complet-	when complet-	when complet-
when complet-	when complet-	ing the LCAP	ing the LCAP	ing the LCAP	ing the LCAP
ing the LCAP	ing the LCAP	for 2022–23 .	for 2023–24 .	for 2024–25 .	for 2021–22 or
for 2021–22 .	for 2021–22 .	Leave blank	Leave blank	Leave blank	when adding a
		until then.	until then.	until then.	new metric.

Timeline for completing the "Measuring and Reporting Results" part of the Goal.

The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant self-reflection tool for local indicators within the Dashboard.

Actions:

Enter the action number. Provide a short title for the action. This title will also appear in the action tables. Provide a description of the action. Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the summary tables. Indicate whether the action contributes to meeting the increase or improved services requirement as described in the Increased or Improved Services section using a "Y" for Yes or an "N" for No. (Note: for each such action offered on an LEA-wide or schoolwide basis, the LEA will need to provide additional information in the Increased or Improved Summary Section to address the requirements in California Code of Regulations, Title 5 [5 CCR] Section 15496(b) in the Increased or Improved Services Section of the LCAP).

Actions for English Learners:

School districts, COEs, and charter schools that have a numerically significant English learner student subgroup must include specific actions in the LCAP related to, at a minimum, the language acquisition programs, as defined in EC Section 306, provided to

students and professional development activities specific to English learners.

Actions for Foster Youth:

School districts, COEs, and charter schools that have a numerically significant Foster Youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to Foster Youth students.

Goal Analysis:

Enter the LCAP Year

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a
 discussion of relevant challenges and successes experienced with the implementation
 process. This must include any instance where the LEA did not implement a planned action
 or implemented a planned action in a manner that differs substantively from how it was
 described in the adopted LCAP.
- Describe the effectiveness of the specific actions to achieve the articulated goal as measured by the LEA. In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal. When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve
 this goal as a result of this analysis and analysis of the data provided in the Dashboard or
 other local data, as applicable.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Requirements and Instructions

Projected LCFF Supplemental and/or Concentration Grants: Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of low income, foster youth, and English learner students.

Projected Additional LCFF Concentration Grant (15 percent): Specify the amount of additional LCFF concentration grant add-on funding, as described in EC Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year: Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

LCFF Carryover — Percentage: Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar: Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year: Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEAs percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

For each action being provided to an entire school, or across the entire school district or COE, an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

For each action included in the Goals and Actions section as contributing to the increased or improved services requirement for unduplicated pupils and provided on an LEA-wide or schoolwide basis, the LEA must include an explanation consistent with 5 CCR Section 15496(b). For any such actions continued into the 2021–24 LCAP from the 2017–2020 LCAP, the LEA must determine whether or not the action was effective as expected, and this determination must reflect evidence of outcome data or actual implementation to date.

Principally Directed and Effective:

An LEA demonstrates how an action is principally directed towards and effective in meeting the LEA's goals for unduplicated students when the LEA explains how:

- It considers the needs, conditions, or circumstances of its unduplicated pupils;
- The action, or aspect(s) of the action (including, for example, its design, content, methods, or location), is based on these considerations; and
- The action is intended to help achieve an expected measurable outcome of the associated goal.

As such, the response provided in this section may rely on a needs assessment of unduplicated students.

Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient. Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increase or improve services standard because enrolling students is not the same as serving students.

For example, if an LEA determines that low-income students have a significantly lower attendance rate than the attendance rate for all students, it might justify LEA-wide or schoolwide actions to address this area of need in the following way:

- After assessing the needs, conditions, and circumstances of our low-income students, we learned that the attendance rate of our low- income students is 7 percent lower than the attendance rate for all students. (Needs, Conditions, Circumstances [Principally Directed])
- In order to address this condition of our low-income students, we will develop and implement a new attendance program that is designed to address some of the major causes of absenteeism, including lack of reliable transportation and food, as well as a school climate that does not emphasize the importance of attendance. Goal N, Actions X, Y, and Z provide additional transportation and nutritional resources as well as a districtwide educational campaign on the benefits of high attendance rates. (Contributing Action[s])
- These actions are being provided on an LEA-wide basis and we expect/hope that all students
 with less than a 100 percent attendance rate will benefit. However, because of the
 significantly lower attendance rate of low-income students, and because the actions meet
 needs most associated with the chronic stresses and experiences of a socio-economically

disadvantaged status, we expect that the attendance rate for our low-income students will increase significantly more than the average attendance rate of all other students. (Measurable Outcomes [Effective In])

COEs and Charter Schools:

Describe how actions included as contributing to meeting the increased or improved services requirement on an LEA-wide basis are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above. In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

For School Districts Only:

Actions Provided on an LEA-Wide Basis:

Unduplicated Percentage > 55%:

For school districts with an unduplicated pupil percentage of 55 percent or more, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above.

Unduplicated Percentage < 55%:

For school districts with an unduplicated pupil percentage of less than 55 percent, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the actions are the most effective use of the funds to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions Provided on a Schoolwide Basis:

School Districts must identify in the description those actions being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis.

For schools with 40% or more enrollment of unduplicated pupils:

Describe how these actions are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.

For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils:

Describe how these actions are principally directed to and how the actions are the most effective use of the funds to meet its goals for foster youth, English learners, and low-income students in the state and any local priorities.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to the services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are included in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided on an LEA-wide or schoolwide basis or provided on a limited basis to unduplicated students. A limited action is an action that only serves foster youth, English learners, and/or low-income students. This description must address how these action(s) are expected to result in the required proportional increase or improvement in services for unduplicated pupils as compared to the services the LEA provides to all students for the relevant LCAP year.

For any action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage. See the instructions for determining the Planned Percentage of Improved Services for information on calculating the Percentage of Improved Services.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in EC Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a
 concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio
 of classified staff providing direct services to students at schools with a concentration of
 unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may
 group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as
 applicable to the LEA. The staff-to-student ratio must be based on the number of full time
 equivalent (FTE) staff and the number of enrolled students as counted on the first
 Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staffto-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Data Entry Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Data Entry Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. With the exception of

the Data Entry Table, the word "input" has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following action tables are required to be included in the LCAP as adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024-25 LCAP, 2024-25 will be the coming LCAP Year and will be the current LCAP Year.

Data Entry Table

The Data Entry Table may be included in the LCAP as adopted by the local governing board or governing body, but is not required to be included. In the Data Entry Table, input the following information for each action in the LCAP for that applicable LCAP year:

- LCAP Year: Identify the applicable LCAP Year.
- 1. Projected LCFF Base Grant: Provide the total amount of LCFF funding the LEA
 estimates it will receive for the coming school year, excluding the supplemental and
 concentration grants and the add-ons for the Targeted Instructional Improvement Grant
 Program and the Home to School Transportation Program, pursuant to 5 CCR Section
 15496(a)(8).

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF apportionment calculations.

- 2. Projected LCFF Supplemental and/or Concentration Grants: Provide the total amount
 of LCFF supplemental and concentration grants the LEA estimates it will receive on the
 basis of the number and concentration of unduplicated students for the coming school
 year.
- 3. Projected Percentage to Increase or Improve Services for the Coming School Year:
 This percentage will not be entered; it is calculated based on the Projected LCFF Base
 Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5
 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated
 pupils must be increased or improved as compared to the services provided to all
 students in the coming LCAP year.

- LCFF Carryover Percentage: Specify the LCFF Carryover Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- Total Percentage to Increase or Improve Services for the Coming School Year: This
 percentage will not be entered; it is calculated based on the Projected Percentage to
 Increase or Improve Services for the Coming School Year and the LCFF Carryover —
 Percentage. This is the percentage by which the LEA must increase or improve services
 for unduplicated pupils as compared to the services provided to all students in the
 coming LCAP year.

Goal #:

Enter the LCAP Goal number for the action.

Action #:

Enter the action's number as indicated in the LCAP Goal.

Action Title:

Provide a title of the action.

Student Group(s):

Indicate the student group or groups who will be the primary beneficiary of the action by entering "All", or by entering a specific student group or groups.

Contributing to Increased or Improved Services?:

Type "Yes" if the action is included as contributing to meeting the increased or improved services; OR, type "No" if the action is not included as contributing to meeting the increased or improved services.

If "Yes" is entered into the Contributing column, then complete the following columns:

Scope:

The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its

scope is an action that serves only one or more unduplicated student groups.

Unduplicated Student Group(s)

Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.

Location:

Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools". If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the inpidual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Time Span:

Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year", or "2 Years", or "6 Months".

Personnel Expense:

This column will be automatically calculated based on information provided in the following columns:

Total Personnel:

Enter the total amount of personnel expenditures utilized to implement this action.

Total Non-personnel:

This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

LCFF Funds:

Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).

 Note: For an action to contribute towards meeting the increased or improved services requirement it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.

Other State Funds:

Enter the total amount of Other State Funds utilized to implement this action, if any.

Local Funds:

Enter the total amount of Local Funds utilized to implement this action, if any.

Federal Funds:

Enter the total amount of Federal Funds utilized to implement this action, if any.

Total Funds:

Enter the total amount of Federal Funds utilized to implement this action, if any.

Planned Percentage of Improved Services:

For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

 As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Service for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

• Estimated Actual Expenditures: Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- 6. Estimated Actual LCFF Supplemental and/or Concentration Grants: Provide the total
 amount of LCFF supplemental and concentration grants the LEA estimates it will actually
 receive based on of the number and concentration of unduplicated students in the current
 school year.
- Estimated Actual Expenditures for Contributing Actions: Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- Estimated Actual Percentage of Improved Services: For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
- Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- 9. Estimated Actual LCFF Base Grant: Provide the total amount of LCFF funding the LEA
 estimates it will receive for the current school year, excluding the supplemental and
 concentration grants and the add-ons for the Targeted Instructional Improvement Grant
 Program and the Home to School Transportation Program, pursuant to 5 CCR Section
 15496(a)(8).
- 10. Total Percentage to Increase or Improve Services for the Current School Year: This
 percentage will not be entered. The percentage is calculated based on the amounts of the
 Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or
 Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover –
 Percentage from the prior year. This is the percentage by which services for unduplicated
 pupils must be increased or improved as compared to the services provided to all students in
 the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

4. Total Planned Contributing Expenditures (LCFF Funds)

This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds)
 column

5. Total Planned Percentage of Improved Services

• This percentage is the total of the Planned Percentage of Improved Services column

Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)

• This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to EC Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display "Not Required."

6. Estimated Actual LCFF Supplemental and Concentration Grants

This is the total amount of LCFF supplemental and concentration grants the LEA estimates it
will actually receive based on of the number and concentration of unduplicated students in
the current school year.

4. Total Planned Contributing Expenditures (LCFF Funds)

 This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)

7. Total Estimated Actual Expenditures for Contributing Actions

This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds)

Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)

- This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4)
- 5. Total Planned Percentage of Improved Services (%)
 - This amount is the total of the Planned Percentage of Improved Services column
- 8. Total Estimated Actual Percentage of Improved Services (%)
 - This amount is the total of the Estimated Actual Percentage of Improved Services column

Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)

 This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8)

LCFF Carryover Table

10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover Percentage from the prior year.
- 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).

12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)

 If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

13. LCFF Carryover — Percentage (12 divided by 9)

• This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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